



2016 Budget

April 19, 2016

**MUNICIPALITY OF HURON EAST
2016 BUDGET**

BUDGET INDEX

<u>Description</u>	<u>Page</u>
Executive Summary	Blue 1
Streetlighting	1-2
Solar Systems	3-4
Water Systems	5-6
Sanitary Sewage Systems	7-8
Waste Management	9-11
Health Services	12-13
Vanastra Early Childhood Learning Centre	14
Brussels, Morris & Grey Recreation	15-16
Seaforth & District Recreation	17
Vanastra Recreation	18
General Revenues	19
General Government	
- Council	20
- Administration	21
Protection to Persons & Property	
- Seaforth Fire	22
- Emergency Coordinator	23
- Brussels Fire	23
- Grey Fire	24
- Police and Protective Inspection & Control	25-26
Transportation Services	27-28
Environmental Services	29
Recreation & Culture	30-31
Economic Development	32
Brussels Business & Cultural Centre	33
Agriculture & Reforestation	34
Capital Expenditures	Blue 2-3

Schedules

General Tax Rates	A
Waste Management Tax Rates	B
Policing Tax Rates	C
Seaforth BIA Tax Rates	D
Continuity of Reserves	E

Appendices

Police Allocation	Appendix 1
2016 Tax Rate Consolidation By Ward - (By-Law 24-2016)	Appendix 2



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
REVENUES							
Prior Year	(1,020)	110,137	(99,201)	(107,416)	(63,079)	44,337	(41.3%)
Taxation	(4,096,216)	(4,538,991)	(5,006,384)	(5,009,912)	(5,993,971)	(984,059)	19.6%
Federal	(458,332)	(293,173)	(284,083)	(284,660)	(297,149)	(12,489)	4.4%
Provincial	(3,516,184)	(2,985,201)	(2,798,405)	(2,728,448)	(2,192,333)	536,115	(19.6%)
Other Municipal	(473,866)	(917,410)	(427,144)	(397,035)	(443,966)	(46,931)	11.8%
Water/Sewer Rates	(2,315,409)	(2,241,469)	(2,370,526)	(2,354,788)	(2,373,111)	(18,323)	0.8%
Donations	(124,305)	(58,278)	(103,550)	(29,499)	(26,757)	2,742	(9.3%)
User Fees	(1,987,602)	(2,830,276)	(2,306,403)	(1,981,625)	(2,181,361)	(199,736)	10.1%
Interest	(393,869)	(402,319)	(519,711)	(451,509)	(432,403)	19,106	(4.2%)
Other Revenue	(13,465)	(1,891)	(15,458)	(54,081)	(59,000)	(4,919)	9.1%
Total Revenues	(13,380,268)	(14,158,871)	(13,930,865)	(13,398,973)	(14,063,130)	(664,157)	5.0%
EXPENDITURES							
Salaries & Benefits	3,282,479	3,305,375	3,499,301	3,406,777	3,573,002	166,225	4.9%
Operating	6,841,056	7,110,709	8,082,184	7,311,459	7,398,980	87,521	1.2%
Debt	138,811	175,232	170,938	139,255	66,632	(72,623)	(52.2%)
Capital	2,005,272	1,902,071	2,039,500	2,534,581	3,502,560	967,979	38.2%
Other Items	(790,006)	327,900	681,883	6,901	(478,044)	(484,945)	(7027.2%)
Total Expenditures	11,477,612	12,821,287	14,473,806	13,398,973	14,063,130	664,157	5.0%
Grand Total	(1,902,656)	(1,337,584)	542,941				0.0%



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
Street Lighting Systems							
MOLESWORTH							
Prior Yr (Surplus)/Deficit	(706)	(657)	(483)	(482)	0	482	(100.0%)
Special Area Levy	(969)	(973)	(1,946)	(1,900)	(1,900)	0	0.0%
Utilities	978	1,037	1,161	1,110	760	(350)	(31.5%)
Inspections/Repairs/Upgrades	39	111	0	75	75	0	0.0%
Transfer to Reserves	0	0	1,268	1,197	1,065	(132)	(11.0%)
Total Molesworth	(658)	(482)	0	0	0	0	0.0%
ETHEL							
Prior Yr (Surplus)/Deficit	(525)	(637)	(430)	(430)	0	430	(100.0%)
Special Area Levy	(2,465)	(2,497)	(4,961)	(5,000)	(5,000)	0	0.0%
Utilities	2,319	2,456	2,727	2,630	1,775	(855)	(32.5%)
Inspections/Repairs/Upgrades	35	248	124	142	75	(67)	(47.2%)
Transfer to Reserves	0	0	2,540	2,658	3,150	492	18.5%
Total Ethel	(636)	(430)	0	0	0	0	0.0%
CRANBROOK							
Prior Yr (Surplus)/Deficit	(2,609)	(2,357)	(1,672)	(1,672)	0	1,672	(100.0%)
Special Area Levy	(1,773)	(1,700)	(3,404)	(3,400)	(3,400)	0	0.0%
Utilities	1,779	1,886	2,096	2,020	1,375	(645)	(31.9%)
Inspections/Repairs/Upgrades	245	499	206	372	100	(272)	(73.1%)
Transfer to Reserves	0	0	2,775	2,680	1,925	(755)	(28.2%)
Total Cranbrook	(2,358)	(1,672)	1	0	0	0	0.0%
WALTON							
Prior Yr (Surplus)/Deficit	(336)	(490)	(387)	(388)	0	388	(100.0%)
Special Area Levy	(2,361)	(2,320)	(4,580)	(4,600)	(4,600)	0	0.0%
Utilities	2,129	2,256	2,522	2,415	1,650	(765)	(31.7%)
Inspections/Repairs/Upgrades	79	166	206	125	75	(50)	(40.0%)
Transfer to Reserves	0	0	2,239	2,448	2,875	427	17.4%
Total Walton	(489)	(388)	0	0	0	0	0.0%
BRUSSELS							
Prior Yr (Surplus)/Deficit	3,318	865	4,564	4,566	0	(4,566)	(100.0%)
Special Area Levy	(25,773)	(24,939)	(24,857)	(25,000)	(50,000)	(25,000)	100.0%
Donations	0	0	(14,939)	0	0	0	0.0%
Utilities	20,388	23,790	22,177	25,455	7,800	(17,655)	(69.4%)
Inspections/Repairs/Upgrades	2,932	4,849	759	3,890	250	(3,640)	(93.6%)
Transfer to Reserves	0	0	12,296	0	41,950	41,950	0.0%
Total Brussels	865	4,565	0	8,911	0	(8,911)	(100.0%)
DUBLIN							
Prior Yr (Surplus)/Deficit	(2,511)	(2,642)	(2,740)	(2,740)	0	2,740	(100.0%)
Special Area Levy	(490)	(478)	(979)	(1,000)	(500)	500	(50.0%)
Utilities	359	380	452	410	500	90	22.0%
Transfer to Reserves	0	0	3,267	3,330	0	(3,330)	(100.0%)
Total Dublin	(2,642)	(2,740)	0	0	0	0	0.0%
ST COLUMBAN							
Prior Yr (Surplus)/Deficit	993	246	173	172	0	(172)	(100.0%)
Special Area Levy	(1,452)	(1,200)	(2,400)	(2,400)	(1,200)	1,200	(50.0%)
Utilities	611	616	863	660	900	240	36.4%
Inspections/Repairs/Upgrades	94	510	0	305	125	(180)	(59.0%)
Transfer to Reserves	0	0	1,364	1,263	175	(1,088)	(86.1%)
Total St Columban	246	172	0	0	0	0	0.0%
SEAFORTH							
Prior Yr (Surplus)/Deficit	27,328	28,018	33,113	33,113	0	(33,113)	(100.0%)
Special Area Levy	(44,385)	(44,504)	(114,736)	(115,000)	(115,000)	0	0.0%
Utilities	40,030	42,526	44,437	45,503	29,000	(16,503)	(36.3%)
Inspections/Repairs/Upgrades	5,044	7,073	8,933	6,059	1,000	(5,059)	(83.5%)
Transfer to Reserves	0	0	28,253	30,325	85,000	54,675	180.3%
Total Seaforth	28,017	33,113	0	0	0	0	0.0%
HARPURHEY							
Prior Yr (Surplus)/Deficit	(2,610)	(167)	23	23	0	(23)	(100.0%)
Special Area Levy	(2,388)	(2,300)	(4,611)	(4,600)	(4,600)	0	0.0%
Utilities	1,921	1,980	2,200	2,120	1,430	(690)	(32.5%)
Inspections/Repairs/Upgrades	2,909	510	59	1,710	50	(1,660)	(97.1%)
Transfer to Reserves	0	0	2,329	747	3,120	2,373	317.7%
Total Harpurhey	(168)	23	0	0	0	0	0.0%
EGMONDVILLE							
Prior Yr (Surplus)/Deficit	(9,405)	(6,888)	(2,680)	(2,680)	0	2,680	(100.0%)
Special Area Levy	(12,024)	(11,634)	(23,957)	(22,000)	(27,367)	(5,367)	24.4%
Utilities	13,696	14,108	15,555	15,095	10,150	(4,945)	(32.8%)
Inspections/Repairs/Upgrades	845	1,734	295	1,290	500	(790)	(61.2%)
Debt - Princ Pymt	0	0	0	0	13,714	13,714	0.0%
Debt - Interest Pymt	0	0	0	0	1,050	1,050	0.0%
Transfer to Reserves	0	0	10,787	8,295	1,953	515	6.2%
Total Egmondville	(6,888)	(2,680)	0	0	0	6,857	0.0%
VANASTRA							
Prior Yr (Surplus)/Deficit	(997)	(4,206)	(7,055)	(7,055)	0	7,055	(100.0%)
Special Area Levy	(12,714)	(12,402)	(24,968)	(25,000)	(25,000)	0	0.0%
Utilities	8,193	7,955	8,773	8,515	5,725	(2,790)	(32.8%)
Inspections/Repairs/Upgrades	1,312	1,598	148	1,455	500	(955)	(65.6%)
Transfer to Reserves	0	0	23,103	22,085	18,775	(3,310)	(15.0%)
Total Vanastra	(4,206)	(7,055)	1	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
BRUCEFIELD							
Prior Yr (Surplus)/Deficit	(270)	(63)	379	380	0	(380)	(100.0%)
Special Area Levy	(1,810)	(1,635)	(3,780)	(3,800)	(3,800)	0	0.0%
Utilities	1,858	1,886	2,096	2,018	1,375	(643)	(31.9%)
Inspections/Repairs/Upgrades	159	192	124	180	75	(105)	(58.3%)
Transfer to Reserves	0	0	1,182	1,222	2,350	1,128	92.3%
Total Brucefield	(63)	380	1	0	0	0	0.0%
KIPPEN							
Prior Yr (Surplus)/Deficit	(14,096)	(14,682)	(14,113)	(14,113)	0	14,113	(100.0%)
Special Area Levy	(990)	(1,000)	(2,074)	(2,000)	(2,000)	0	0.0%
Utilities	370	0	0	500	325	(175)	(35.0%)
Inspections/Repairs/Upgrades	34	1,569	0	805	100	(705)	(87.6%)
Transfer to Reserves	0	0	16,188	14,808	1,575	(13,233)	(89.4%)
Total Kippen	(14,682)	(14,113)	1	0	0	0	0.0%
OTHER ITEMS							
Streetlight Inventory	(576)	2,809	2,608	4,000	2,500	(1,500)	(37.5%)
Transfer from Reserves	0	0	0	0	(150,000)	(150,000)	0.0%
Total Inventory	(576)	2,809	2,608	4,000	(147,500)	(151,500)	(3787.5%)
CAPITAL							
St Light - LED Conversion project	0	0	0	0	150,000	150,000	0.0%
Total Capital	0	0	0	0	150,000	150,000	0.0%
Total Streetlighting	(4,238)	11,502	2,612	12,911	2,500	(3,554)	(27.5%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
SOLAR GENERAL							
REVENUE							
PRIOR YEAR							
Prior Year Surplus	0	(7,759)	(22,201)	(22,200)	(15,439)	6,761	(30.5%)
Total Revenue	0	(7,759)	(22,201)	(22,200)	(15,439)	6,761	(30.5%)
Total Solar - General	0	(7,759)	(22,201)	(22,200)	(15,439)	6,761	(30.5%)

TRACKERS BRUSSELS STP							
REVENUES							
PROJECT							
Revenue	(14,443)	(13,734)	(12,946)	(14,000)	(13,700)	300	(2.1%)
Total Revenues	(14,443)	(13,734)	(12,946)	(14,000)	(13,700)	300	(2.1%)
EXPENDITURES							
OPERATING							
R & M - Equipment	0	271	3,224	500	1,000	500	100.0%
Rent	1,200	1,200	1,200	1,200	1,200	0	0.0%
Program Exp	26	0	0	250	250	0	0.0%
Monitoring Costs	1,749	1,749	1,749	1,800	1,800	0	0.0%
Subtotal	2,975	3,220	6,173	3,750	4,250	500	13.3%
DEBT							
Debt Pymt - Interest	2,681	2,381	2,073	2,073	1,755	(318)	(15.3%)
Subtotal	2,681	2,381	2,073	2,073	1,755	(318)	(15.3%)
CAPITAL							
Amortization	5,403	5,403	5,403	5,403	5,403	0	0.0%
Subtotal	5,403	5,403	5,403	5,403	5,403	0	0.0%
Total Expenditures	11,059	11,004	13,649	11,226	11,408	182	1.6%
Total Solar Brussels-STP	(3,384)	(2,730)	703	(2,774)	(2,292)	482	(17.4%)

SEAFORTH WTP (Single)							
REVENUES							
PROJECT							
Revenue	0	(8,413)	(14,070)	(11,500)	(14,000)	(2,500)	21.7%
Total Revenues	0	(8,413)	(14,070)	(11,500)	(14,000)	(2,500)	21.7%
EXPENDITURES							
OPERATING							
R & M - Equipment	0	40	1,627	300	1,000	700	233.3%
Rent	0	1,200	1,200	1,200	1,200	0	0.0%
Program Exp	0	499	499	500	500	0	0.0%
Monitoring Costs	0	661	661	1,200	700	(500)	(41.7%)
Subtotal	0	2,400	3,987	3,200	3,400	200	6.3%
DEBT							
Debt Pymt - Interest	0	1,751	1,524	1,524	1,290	(234)	(15.4%)
Subtotal	0	1,751	1,524	1,524	1,290	(234)	(15.4%)
CAPITAL							
Amortization	0	9,908	10,368	9,264	10,368	1,104	11.9%
Subtotal	0	9,908	10,368	9,264	10,368	1,104	11.9%
Total Expenditures	0	14,059	15,879	13,988	15,058	1,070	7.6%
Total Solar Seaforth-STP	0	5,646	1,809	2,488	1,058	(1,430)	(57.5%)

SEAFORTH WTP (Twin)							
REVENUES							
PROJECT							
Revenue	(14,764)	(15,098)	(16,063)	(15,200)	(15,500)	(300)	2.0%
Total Revenues	(14,764)	(15,098)	(16,063)	(15,200)	(15,500)	(300)	2.0%
EXPENDITURES							
OPERATING							
R & M - Equipment	0	753	0	850	800	(50)	(5.9%)
Rent	1,200	1,200	1,200	1,200	1,200	0	0.0%
Program Exp	0	0	628	250	250	0	0.0%
Monitoring Costs	1,296	1,296	668	1,300	1,300	0	0.0%
Subtotal	2,496	3,249	2,496	3,600	3,550	(50)	(1.4%)
DEBT							
Debt Pymt - Interest	2,618	2,325	2,024	2,024	1,714	(310)	(15.3%)
Subtotal	2,618	2,325	2,024	2,024	1,714	(310)	(15.3%)
CAPITAL							
Amortization	5,276	5,276	5,276	5,276	5,276	0	0.0%
Subtotal	5,276	5,276	5,276	5,276	5,276	0	0.0%
Total Expenditures	10,390	10,850	9,796	10,900	10,540	(360)	(3.3%)
Total Solar Seaforth-WTP	(4,374)	(4,248)	(6,267)	(4,300)	(4,960)	(660)	15.3%
Total Solar Trackers	(7,758)	(1,332)	(3,755)	(4,586)	(6,194)	(1,608)	35.1%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
ROOFTOP							
REVENUES							
PROJECT							
Revenue - BBCC	0	(5,504)	(6,023)	(5,600)	(5,700)	(100)	1.8%
Revenue - Brussels PW	0	(5,654)	(5,842)	(6,800)	(5,700)	1,100	(16.2%)
Revenue - Seaforth Fire	0	(5,509)	(5,650)	(5,000)	(5,600)	400	(6.7%)
Revenue - VRC	0	(5,750)	(6,055)	(6,800)	(5,900)	900	(13.2%)
Revenue - Seaforth PW	0	0	0	0	(3,500)	(3,500)	0.0%
Total Revenues	0	(22,417)	(23,570)	(25,200)	(26,400)	(1,200)	4.8%
EXPENDITURES							
OPERATING							
Utilities	0	429	501	460	550	90	19.6%
R & M - Equipment	0	0	324	1,000	500	(500)	(50.0%)
Rent	0	4,800	4,800	4,800	6,000	1,200	25.0%
Program Exp	0	244	614	500	500	0	0.0%
Monitoring Costs	0	0	0	1,000	1,000	0	0.0%
Subtotal	0	5,473	6,239	7,760	8,550	790	10.2%
DEBT							
Debt Pymt - Interest	0	3,561	3,100	3,100	2,625	(475)	(15.3%)
Subtotal	0	3,561	3,100	3,100	2,625	(475)	(15.3%)
CAPITAL							
Amortization	0	18,602	18,922	18,602	18,602	0	0.0%
Rooftop - PW Seaforth Bldg	0	0	0	0	23,500	23,500	0.0%
Subtotal	0	18,602	18,922	18,602	42,102	23,500	126.3%
Total Expenditures	0	27,636	28,261	29,462	53,277	23,815	80.8%
Total Rooftop Solar	0	5,219	4,691	4,262	26,877	22,615	530.6%
Total Solar	(7,758)	(3,872)	(21,265)	(22,524)	5,244	27,768	(123.3%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
WATER SYSTEMS							
SEAFORTH WATER SYSTEM							
REVENUES							
WATER RATES							
Mthly Flat Rates	(539,691)	(563,289)	(564,778)	(565,440)	(565,440)	0	0.0%
Metered Rates	(141,339)	(129,406)	(133,996)	(129,500)	(133,000)	(3,500)	2.7%
Subtotal	(681,030)	(692,695)	(698,774)	(694,940)	(698,440)	(3,500)	0.5%
USER FEES							
Connection Charges	(5,000)	(10,000)	(32,500)	(7,500)	(15,000)	(7,500)	100.0%
Service Recovery Fees	(8,576)	(8,333)	(15,378)	(8,500)	(8,500)	0	0.0%
Rent - Hydrant	(18,966)	(17,376)	(17,725)	(17,376)	(17,725)	(349)	2.0%
Subtotal	(32,542)	(35,709)	(65,603)	(33,376)	(41,225)	(7,849)	23.5%
Total Revenues	(713,572)	(728,404)	(764,377)	(728,316)	(739,665)	(11,349)	1.6%
EXPENDITURES							
OPERATING							
Operating Expense	384	498	923	500	600	100	20.0%
Telecommunications	665	16,625	2,346	956	1,500	544	56.9%
Utilities	40,640	41,911	45,464	44,845	49,575	4,730	10.5%
R & M - Bldg	506	1,553	0	1,000	3,500	2,500	250.0%
R & M - Equipment	33,528	42,986	48,642	40,000	40,000	0	0.0%
Materials	8,143	4,769	11,311	6,500	6,500	0	0.0%
Property Taxes	6,937	7,287	6,792	7,870	7,000	(870)	(11.1%)
Consultant/Professional Services	3,053	60	0	3,000	1,500	(1,500)	(50.0%)
Insurance	750	775	801	801	810	9	1.1%
Contracted Services	237,150	203,429	211,967	209,125	212,000	2,875	1.4%
Charge from Admin	8,500	10,200	10,540	10,540	10,540	0	0.0%
Charge from W/WW Admin	62,528	70,030	74,744	78,873	80,662	1,789	2.3%
Subtotal	402,784	400,123	413,530	404,010	414,187	10,177	2.5%
CAPITAL							
Sills St - Reconstruction	0	0	0	50,000	193,922	143,922	287.8%
Victoria St - Water Infrastructure	0	(1,131)	0	0	0	0	0.0%
Water Tower - Painting	0	0	0	0	450,000	450,000	0.0%
Amortization	104,259	104,536	100,993	0	0	0	0.0%
Subtotal	104,259	103,405	100,993	50,000	643,922	593,922	1187.8%
OTHER ITEMS							
Transfer to Reserves	100,000	325,000	275,759	208,882	0	(208,882)	(100.0%)
Transfer to Seaforth Sewer							
Reserves	0	0	59,784	65,424	59,520	(5,904)	(9.0%)
Transfer from Reserves	0	0	0	0	(377,964)	(377,964)	0.0%
Subtotal	100,000	325,000	335,543	274,306	(318,444)	(592,750)	(216.1%)
Total Expenditures	607,043	828,528	850,066	728,316	739,665	11,349	1.6%
Total Seaforth Water System	(106,529)	100,124	85,689	0	0	0	0.0%
BRUSSELS WATER SYSTEM							
REVENUES							
WATER RATES							
Mthly Flat Rates	(243,609)	(263,827)	(291,334)	(279,312)	(291,334)	(12,022)	4.3%
Metered Rates	(13,427)	(15,503)	(15,291)	(16,605)	(15,300)	1,305	(7.9%)
Other Municipality Rates-Morris							
Turnberry	(50,256)	(52,769)	(52,769)	(52,769)	(39,580)	13,189	(25.0%)
Subtotal	(307,292)	(332,099)	(359,394)	(348,686)	(346,214)	2,472	(0.7%)
USER FEES							
Connection Charges	0	(2,500)	(2,500)	(5,000)	(2,500)	2,500	(50.0%)
Service Recovery Fees	(388)	(850)	(4,162)	(615)	(625)	(10)	1.6%
Rent - Hydrant	(6,975)	(6,975)	(6,975)	(6,975)	(6,975)	0	0.0%
Subtotal	(7,363)	(10,325)	(13,637)	(12,690)	(10,100)	2,490	(19.8%)
Total Revenues	(314,655)	(342,424)	(373,031)	(361,276)	(356,314)	4,962	(1.4%)
EXPENDITURES							
OPERATING							
Operating Expense	241	4,219	316	800	1,500	700	87.5%
Telecommunications	657	11,212	1,582	645	1,050	405	62.8%
Utilities	31,286	31,862	35,727	33,200	38,950	5,750	17.3%
R & M - Building	0	88	5	1,250	1,000	(250)	(20.0%)
R & M - Equipment	8,925	11,943	43,551	20,000	20,000	0	0.0%
Materials	2,217	1,454	14,724	1,850	1,500	(350)	(18.9%)
Property Taxes	1,102	1,093	1,094	1,200	1,200	0	0.0%
Insurance	500	540	560	560	570	10	1.8%
Contracted Services	96,934	84,944	84,385	87,325	85,000	(2,325)	(2.7%)
Charge from Admin	3,250	3,900	4,030	4,030	4,030	0	0.0%
Charge from W/WW Admin	23,908	26,776	28,579	30,157	30,841	684	2.3%
Subtotal	169,020	178,031	214,553	181,017	185,641	4,624	2.6%
CAPITAL							
Sports Dr. - W Infrastructure	0	2,233	0	0	0	0	0.0%
Turnberry St - Reconstruction	0	717,274	0	221,840	0	(221,840)	(100.0%)
Well 1 & 2 Pump replacement	0	0	0	0	41,000	41,000	0.0%
Amortization	36,836	37,877	38,931	0	0	0	0.0%
Subtotal	36,836	757,384	38,931	221,840	41,000	(180,840)	(81.5%)
OTHER ITEMS							
Proceeds from Debenture	0	0	0	(41,581)	0	41,581	(100.0%)
Transfer to Reserves	0	0	158,477	0	129,673	129,673	0.0%
Transfer from Reserves	0	(460,000)	0	0	0	0	0.0%
Subtotal	0	(460,000)	158,477	(41,581)	129,673	171,254	(411.9%)
Total Expenditures	205,856	475,415	411,961	361,276	356,314	(4,962)	(1.4%)
Total Brussels Water System	(108,799)	132,991	38,930	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
BRUCEFIELD WATER SYSTEM							
REVENUES							
WATER RATES							
Mthly Flat Rates	(64,838)	(31,389)	(29,438)	(31,680)	(29,520)	2,160	(6.8%)
Other Municipality Rates - Bluewater	648	(37,415)	(37,440)	(37,440)	(37,440)	0	0.0%
Subtotal	(64,190)	(68,804)	(66,878)	(69,120)	(66,960)	2,160	(3.1%)
USER FEES							
Service Recovery Fees	(25)	0	0	(25)	0	25	(100.0%)
Subtotal	(25)	0	0	(25)	0	25	(100.0%)
Total Revenues	(64,215)	(68,804)	(66,878)	(69,145)	(66,960)	2,185	(3.2%)
EXPENDITURES							
OPERATING							
Operating Expense	198	46	13,842	200	10,000	9,800	4900.0%
Telecommunications	329	5,413	764	350	600	250	71.4%
Utilities	5,985	6,800	7,645	7,276	8,333	1,057	14.5%
R & M - Bldg	0	0	1,733	0	500	500	0.0%
Advertising	0	0	0	100	100	0	0.0%
Materials	51	32	512	1,500	500	(1,000)	(66.7%)
Property Taxes	615	631	672	685	692	7	1.0%
Insurance	250	650	675	675	682	7	1.0%
Contracted Services	17,410	15,497	18,918	15,950	19,000	3,050	19.1%
Charge from Admin	500	600	620	620	620	0	0.0%
Charge from W/WW Admin	3,678	4,119	4,397	4,640	4,745	105	2.3%
Subtotal	29,016	33,788	49,778	31,996	45,772	13,776	43.1%
CAPITAL							
Amortization	11,039	11,039	11,039	0	0	0	0.0%
Subtotal	11,039	11,039	11,039	0	0	0	0.0%
OTHER ITEMS							
Transfer to Reserves	25,000	35,000	17,100	37,149	21,188	(15,961)	(43.0%)
Subtotal	25,000	35,000	17,100	37,149	21,188	(15,961)	(43.0%)
Total Expenditures	65,055	79,827	77,917	69,145	66,960	(2,185)	(3.2%)
Total Brucefield Water System	840	11,023	11,039	0	0	0	0.0%
VANASTRA WATER SYSTEM							
REVENUES							
PROVINCIAL							
OSWAP	(94,303)	0	0	0	0	0	0.0%
Subtotal	(94,303)	0	0	0	0	0	0.0%
WATER RATES							
Metered Rates	(173,420)	(180,650)	(170,733)	(180,650)	(181,000)	(350)	0.2%
Subtotal	(173,420)	(180,650)	(170,733)	(180,650)	(181,000)	(350)	0.2%
USER FEES							
Connection Charges	0	(2,500)	0	0	0	0	0.0%
Service Recovery Fees	(1,023)	(3,158)	(1,178)	(1,500)	(1,500)	0	0.0%
Rent - Hydrant	(6,975)	(6,975)	(6,975)	(6,975)	(6,975)	0	0.0%
Subtotal	(7,998)	(12,633)	(8,153)	(8,475)	(8,475)	0	0.0%
Total Revenues	(275,721)	(193,283)	(178,886)	(189,125)	(189,475)	(350)	0.2%
EXPENDITURES							
OPERATING							
Operating Expense	177	196	118	200	200	0	0.0%
Telecommunications	317	5,413	764	350	790	440	125.7%
Utilities	11,332	11,898	13,260	12,400	14,455	2,055	16.6%
R & M - Building	0	53	0	100	100	0	0.0%
R & M - Equipment	4,837	4,839	935	5,000	5,000	0	0.0%
Advertising	0	0	0	100	100	0	0.0%
Materials	130,610	92,412	92,821	94,300	95,605	1,305	1.4%
Property Taxes	831	868	916	940	950	10	1.1%
Insurance	300	380	395	395	400	5	1.3%
Contracted Services	50,386	44,806	46,257	46,065	46,500	435	0.9%
Charge from Admin	1,750	2,100	2,170	2,170	2,170	0	0.0%
Charge from W/WW Admin	12,873	14,418	15,389	16,239	16,607	368	2.3%
Subtotal	213,413	177,383	173,025	178,259	182,877	4,618	2.6%
CAPITAL							
Amortization	10,869	10,869	10,869	0	0	0	0.0%
Subtotal	10,869	10,869	10,869	0	0	0	0.0%
OTHER ITEMS							
Transfer to Reserves	0	25,000	5,862	10,866	6,598	(4,268)	(39.3%)
Subtotal	0	25,000	5,862	10,866	6,598	(4,268)	(39.3%)
Total Expenditures	224,282	213,252	189,756	189,125	189,475	350	0.2%
Total Vanastra Water System	(51,439)	19,969	10,870	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
SANITARY SEWER SYSTEMS							
BRUSSELS SANITARY SEWER SYSTEM							
REVENUES							
SEWER RATES							
Mthly Flat Rates	(220,295)	(229,895)	(210,678)	(202,608)	(210,700)	(8,092)	4.0%
Metered Rates	(9,904)	(11,267)	(10,340)	(10,197)	(10,350)	(153)	1.5%
Other Municipalities-Morris							
Turnberry	(28,283)	(29,772)	(29,772)	(29,772)	(29,772)	0	0.0%
Subtotal	(258,482)	(270,934)	(250,790)	(242,577)	(250,822)	(8,245)	3.4%
USER FEES							
Connection Charges	0	(2,500)	(2,500)	(2,500)	(2,500)	0	0.0%
Service Recovery Fees	0	(50)	(50)	(100)	(100)	0	0.0%
Rent	(1,716)	(1,716)	(2,109)	(2,109)	(2,227)	(118)	5.6%
Subtotal	(1,716)	(4,266)	(4,659)	(4,709)	(4,827)	(118)	2.5%
INTEREST							
Interest	(9,491)	(8,844)	(8,120)	0	0	0	0.0%
Investment Interest	0	0	0	(8,120)	(7,311)	809	(10.0%)
Subtotal	(9,491)	(8,844)	(8,120)	(8,120)	(7,311)	809	(10.0%)
Total Revenues	(269,689)	(284,044)	(263,569)	(255,406)	(262,960)	(7,554)	3.0%
EXPENDITURES							
OPERATING							
Utilities	36,213	36,958	45,507	39,545	49,605	10,060	25.4%
R & M - Bldg	345	0	2,111	500	4,000	3,500	700.0%
R & M - Equipment	12,173	14,907	19,791	20,000	20,000	0	0.0%
Property Taxes	10,184	10,426	12,011	12,316	12,371	55	0.4%
Insurance	2,100	2,700	2,790	2,790	2,820	30	1.1%
Contracted Services	89,973	86,829	78,585	89,260	81,000	(8,260)	(9.3%)
Charge from Admin	3,000	3,600	3,720	3,720	3,720	0	0.0%
Charge from W/WW Admin	22,069	24,716	26,380	27,838	28,469	631	2.3%
Subtotal	176,057	180,136	190,895	195,969	201,985	6,016	3.1%
CAPITAL							
Turnberry St - WW Infrastructure	0	24,506	0	117,840	0	(117,840)	(100.0%)
Filtration System	0	0	0	20,000	500,000	480,000	2400.0%
Amortization	49,374	49,374	49,671	0	0	0	0.0%
Subtotal	49,374	73,880	49,671	137,840	500,000	362,160	262.7%
OTHER ITEMS							
Transfer to Reserves	50,000	79,403	68,755	0	0	0	0.0%
Transfer from Reserves	0	0	0	(78,403)	(439,025)	(360,622)	460.0%
Subtotal	50,000	79,403	68,755	(78,403)	(439,025)	(360,622)	460.0%
Total Expenditures	275,431	333,419	309,321	255,406	262,960	7,554	3.0%
Total Brussels Sanitary Sewer System	5,742	49,375	45,752	0	0	0	0.0%
SEAFORTH SANITARY SEWER SYSTEM							
REVENUES							
SEWER RATES							
Mthly Flat Rates	(480,162)	(493,747)	(494,638)	(496,320)	(496,320)	0	0.0%
Metered Rates	(159,087)	(129,338)	(137,355)	(129,338)	(137,355)	(8,017)	6.2%
Subtotal	(639,249)	(623,085)	(631,993)	(625,658)	(633,675)	(8,017)	1.3%
USER FEES							
Connection Charges	(2,500)	(12,500)	(27,500)	(5,000)	(15,000)	(10,000)	200.0%
Service Recovery Fees	(25,034)	(25,187)	(25,416)	(25,000)	(25,000)	0	0.0%
Rent - Land	(5,664)	(5,664)	(6,984)	(6,984)	(6,984)	0	0.0%
Subtotal	(33,198)	(43,351)	(59,900)	(36,984)	(46,984)	(10,000)	27.0%
Total Revenues	(672,447)	(666,436)	(691,893)	(662,642)	(680,659)	(18,017)	2.7%
EXPENDITURES							
OPERATING							
Telecommunications	1,220	2,316	2,623	2,385	2,700	315	13.2%
Utilities	75,009	119,850	67,893	75,000	75,000	0	0.0%
R & M - Bldg	0	213	100	500	500	0	0.0%
R & M - Equipment	17,794	1,887	23,310	20,000	20,000	0	0.0%
Property Taxes	17,837	18,857	20,046	20,365	20,650	285	1.4%
Insurance	3,400	4,350	4,495	4,495	4,540	45	1.0%
Contracted Services	186,112	162,033	183,275	166,570	183,500	16,930	10.2%
Charge from Admin	6,500	7,800	8,060	8,060	8,060	0	0.0%
Charge from W/WW Admin	47,816	53,552	57,157	60,315	61,683	1,368	2.3%
Subtotal	355,688	370,858	366,959	357,690	376,633	18,943	5.3%
DEBT							
Principal	20,000	19,000	0	0	0	0	0.0%
Interest	1,885	618	0	0	0	0	0.0%
Subtotal	21,885	19,618	0	0	0	0	0.0%
CAPITAL							
Sills St - Reconstruction	0	0	0	0	76,890	76,890	0.0%
Amortization	77,920	79,672	99,187	0	0	0	0.0%
Subtotal	77,920	79,672	99,187	0	76,890	76,890	0.0%
OTHER ITEMS							
Transfer to Reserves	300,000	19,187	268,089	304,952	227,136	(77,816)	(25.5%)
Transfer from Reserves	(876,311)	0	0	0	0	0	0.0%
Subtotal	(576,311)	19,187	268,089	304,952	227,136	(77,816)	(25.5%)
Total Expenditures	(120,818)	489,335	734,235	662,642	680,659	18,017	2.7%
Total Seaforth Sanitary Sewer System	(793,265)	(177,101)	42,342	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
VANASTRA SANITARY SEWER SYSTEM							
REVENUES							
TAXATION							
Special Area Levy	(61,897)	(61,175)	(60,899)	(61,440)	(64,900)	(3,460)	5.6%
Subtotal	(61,897)	(61,175)	(60,899)	(61,440)	(64,900)	(3,460)	5.6%
SEWER RATES							
Mthly Flat Rates	(191,746)	(193,157)	(191,964)	(193,157)	(196,000)	(2,843)	1.5%
Subtotal	(191,746)	(193,157)	(191,964)	(193,157)	(196,000)	(2,843)	1.5%
USER FEES							
Connection Charges	0	(2,500)	0	0	0	0	0.0%
Service Recovery Fees	0	0	0	(500)	0	500	(100.0%)
Subtotal	0	(2,500)	0	(500)	0	500	(100.0%)
Total Revenues	(253,643)	(256,832)	(252,863)	(255,097)	(260,900)	(5,803)	2.3%
EXPENDITURES							
OPERATING							
Telecommunications	406	488	488	505	504	(1)	(0.2%)
Utilities	25,969	28,275	30,744	30,254	33,510	3,256	10.8%
R & M - Bldg	64	0	0	500	500	0	0.0%
R & M - Equipment	16,556	5,421	14,418	20,000	20,000	0	0.0%
Property Taxes	1,318	1,354	1,399	1,465	1,445	(20)	(1.4%)
Insurance	1,400	1,512	1,565	1,565	1,585	20	1.3%
Contracted Services	54,223	47,404	50,302	48,730	50,300	1,570	3.2%
Charge from Admin	1,500	1,800	1,860	1,860	1,860	0	0.0%
Charge from W/WW Admin	11,034	12,358	13,190	13,919	14,234	315	2.3%
Subtotal	112,470	98,612	113,966	118,798	123,938	5,140	4.3%
CAPITAL							
Capital - Aeration Tank Repairs	0	0	0	0	150,000	150,000	0.0%
Amortization	41,730	41,730	41,019	0	0	0	0.0%
Subtotal	41,730	41,730	41,019	0	150,000	150,000	0.0%
Total Expenditures	154,200	140,342	154,985	118,798	273,938	155,140	130.6%
Total Vanastra Sanitary Sewer System	(99,443)	(116,490)	(97,878)	(136,299)	13,038	149,337	(109.6%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
WASTE MANAGEMENT							
SEAFORTH WASTE MANAGEMENT							
GENERAL							
REVENUES							
PRIOR YEAR							
Prior Year Surplus	(48,459)	(45,570)	0	0	0	0	0.0%
Subtotal	(48,459)	(45,570)	0	0	0	0	0.0%
TAXATION							
Special Rate Area Levy	(64,063)	(64,276)	(64,806)	(65,000)	(75,000)	(10,000)	15.4%
Subtotal	(64,063)	(64,276)	(64,806)	(65,000)	(75,000)	(10,000)	15.4%
Total Revenues	(112,522)	(109,846)	(64,806)	(65,000)	(75,000)	(10,000)	15.4%
EXPENDITURES							
OPERATING							
Consultant/Professional Services	200	0	0	200	200	0	0.0%
Subtotal	200	0	0	200	200	0	0.0%
OTHER ITEMS							
Transfer to Reserves	0	42,356	0	0	0	0	0.0%
Transfer from Reserves	0	0	(13,494)	(7,870)	(3,210)	4,660	(59.2%)
Subtotal	0	42,356	(13,494)	(7,870)	(3,210)	4,660	(59.2%)
Total Expenditures	200	42,356	(13,494)	(7,670)	(3,010)	4,660	(60.8%)
Total General Seaforth WM	(112,322)	(67,490)	(78,300)	(72,670)	(78,010)	(5,340)	7.3%
DISPOSAL							
EXPENDITURES							
OPERATING							
Marketing and Promotions	305	0	0	400	400	0	0.0%
Consultant/Professional Services	526	2,083	11,870	3,500	6,000	2,500	71.4%
Total Expenditures	831	2,083	11,870	3,900	6,400	2,500	64.1%
Total Disposal Seaforth WM	831	2,083	11,870	3,900	6,400	2,500	64.1%
COMPOST							
EXPENDITURES							
OPERATING							
Contracted Services	855	0	0	1,000	1,000	0	0.0%
Total Expenditures	855	0	0	1,000	1,000	0	0.0%
Total Compost Seaforth WM	855	0	0	1,000	1,000	0	0.0%
RECYCLING							
REVENUES							
USER FEES							
Project Revenue	(119)	0	(2,121)	(200)	(500)	(300)	150.0%
Total Revenues	(119)	0	(2,121)	(200)	(500)	(300)	150.0%
EXPENDITURES							
OPERATING							
Materials	594	0	0	600	500	(100)	(16.7%)
Contracted Services	64,591	65,407	68,551	67,370	70,610	3,240	4.8%
Total Expenditures	65,185	65,407	68,551	67,970	71,110	3,140	4.6%
Total Recycling Seaforth WM	65,066	65,407	66,430	67,770	70,610	2,840	4.2%
Total Seaforth Waste Management	(45,570)	0	0	0	0	0	0.0%
BRUSSELS WASTE MANAGEMENT							
GENERAL							
REVENUES							
PRIOR YEAR							
Prior Year Deficit	37,085	39,189	30,002	30,002	35,880	5,878	19.6%
Subtotal	37,085	39,189	30,002	30,002	35,880	5,878	19.6%
Total Revenues	37,085	39,189	30,002	30,002	35,880	5,878	19.6%
EXPENDITURES							
OTHER ITEMS							
Transfer from Reserves	(12,000)	(12,000)	0	0	0	0	0.0%
Total Expenditures	(12,000)	(12,000)	0	0	0	0	0.0%
Total General Brussels WM	25,085	27,189	30,002	30,002	35,880	5,878	19.6%
COLLECTION							
REVENUES							
TAXATION							
Special Rate Area Levy	(30,879)	(39,921)	(39,779)	(40,000)	(50,000)	(10,000)	25.0%
Subtotal	(30,879)	(39,921)	(39,779)	(40,000)	(50,000)	(10,000)	25.0%
USER FEES							
Bag Tags	(26,650)	(29,117)	(27,324)	(29,200)	(28,000)	1,200	(4.1%)
Subtotal	(26,650)	(29,117)	(27,324)	(29,200)	(28,000)	1,200	(4.1%)
Total Revenues	(57,529)	(69,038)	(67,103)	(69,200)	(78,000)	(8,800)	12.7%
EXPENDITURES							
OPERATING							
Collection Services	26,378	27,590	27,984	28,419	28,825	406	1.4%
Total Expenditures	26,378	27,590	27,984	28,419	28,825	406	1.4%
Total Collection Brussels WM	(31,151)	(41,448)	(39,119)	(40,781)	(49,175)	(8,394)	20.6%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
DISPOSAL							
EXPENDITURES							
OPERATING							
Tipping Fees	12,249	11,785	11,389	12,500	12,500	0	0.0%
Consultant/Professional Services	13,173	11,095	10,966	12,134	12,134	0	0.0%
Contracted Services	0	914	0	1,000	1,000	0	0.0%
Total Expenditures	25,422	23,794	22,355	25,634	25,634	0	0.0%
Total Disposal Brussels WM	25,422	23,794	22,355	25,634	25,634	0	0.0%
RECYCLING							
EXPENDITURES							
OPERATING							
Materials	0	0	0	250	250	0	0.0%
Contracted Services	19,833	20,466	22,642	21,100	23,350	2,250	10.7%
Total Expenditures	19,833	20,466	22,642	21,350	23,600	2,250	10.5%
Total Recycling Brussels WM	19,833	20,466	22,642	21,350	23,600	2,250	10.5%
Total Brussels Waste Management	39,189	30,001	35,880	36,205	35,939	(266)	(0.7%)
GREY/MCKILLOP WASTE MANAGEMENT							
GENERAL							
REVENUES							
PRIOR YEAR							
Prior Yr (Surplus)/Deficit	21,404	(21,068)	0	0	0	0	0.0%
Subtotal	21,404	(21,068)	0	0	0	0	0.0%
TAXATION							
Special Rate Area Levy	(111,338)	(118,913)	(109,541)	(110,000)	(110,000)	0	0.0%
Subtotal	(111,338)	(118,913)	(109,541)	(110,000)	(110,000)	0	0.0%
Total Revenues	(89,934)	(139,981)	(109,541)	(110,000)	(110,000)	0	0.0%
EXPENDITURES							
OTHER ITEMS							
Transfer to Reserves	32,000	52,135	18,411	13,580	5,309	(8,271)	(60.9%)
Total Expenditures	32,000	52,135	18,411	13,580	5,309	(8,271)	(60.9%)
Total General Grey/McKillop WM	(57,934)	(87,846)	(91,130)	(96,420)	(104,691)	(8,271)	8.6%
COLLECTION							
REVENUES							
USER FEES							
Bag Tags	(11,391)	(11,455)	(12,405)	(11,500)	(12,000)	(500)	4.3%
Total Revenues	(11,391)	(11,455)	(12,405)	(11,500)	(12,000)	(500)	4.3%
EXPENDITURES							
OPERATING							
Collection Services	11,230	11,365	11,516	11,500	11,861	361	3.1%
Total Expenditures	11,230	11,365	11,516	11,500	11,861	361	3.1%
Total Collection Grey/McKillop WM	(161)	(90)	(889)	0	(139)	(139)	0.0%
DISPOSAL							
REVENUES							
USER FEES							
Tipping Fees	(76,258)	(28,699)	(42,460)	(29,000)	(35,000)	(6,000)	20.7%
Total Revenues	(76,258)	(28,699)	(42,460)	(29,000)	(35,000)	(6,000)	20.7%
EXPENDITURES							
SALARIES & BENEFITS							
Wages & Benefits	9,057	8,547	9,905	10,200	10,200	0	0.0%
Subtotal	9,057	8,547	9,905	10,200	10,200	0	0.0%
OPERATING							
R & M - Bldg	0	0	97	0	10,000	10,000	0.0%
Materials	1,046	260	755	1,350	1,000	(350)	(25.9%)
Property Taxes	1,229	1,471	1,708	1,590	1,975	385	24.2%
Consultant/Professional Services	24,076	33,168	45,286	34,200	35,000	800	2.3%
Insurance	1,100	1,100	1,140	1,140	1,155	15	1.3%
Contracted Services	11,951	11,779	15,785	12,140	16,300	4,160	34.3%
Subtotal	39,402	47,778	64,771	50,420	65,430	15,010	29.8%
Total Expenditures	48,459	56,325	74,676	60,620	75,630	15,010	24.8%
Total Disposal Grey/McKillop WM	(27,799)	27,626	32,216	31,620	40,630	9,010	28.5%
RECYCLING							
REVENUES							
USER FEES							
Project Revenue	(861)	(5,138)	(6,073)	(3,000)	(4,000)	(1,000)	33.3%
Total Revenues	(861)	(5,138)	(6,073)	(3,000)	(4,000)	(1,000)	33.3%
EXPENDITURES							
OPERATING							
Materials	1,057	0	193	1,000	500	(500)	(50.0%)
Contracted Services	64,630	65,447	65,685	66,800	67,700	900	1.3%
Total Expenditures	65,687	65,447	65,878	67,800	68,200	400	0.6%
Total Recycling	64,826	60,309	59,805	64,800	64,200	(600)	(0.9%)
Total Grey/McKillop Waste Management	(21,068)	(1)	2	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
VANASTRA WASTE MANAGEMENT							
COLLECTION							
REVENUES							
PRIOR YEAR							
Prior Yr (Surplus)/Deficit	2,314	(1,955)	0	0	0	0	0.0%
Subtotal	2,314	(1,955)	0	0	0	0	0.0%
USER FEES							
Bag Tags	(12,125)	(12,809)	(13,058)	(12,800)	(13,000)	(200)	1.6%
Subtotal	(12,125)	(12,809)	(13,058)	(12,800)	(13,000)	(200)	1.6%
Total Revenues	(9,811)	(14,764)	(13,058)	(12,800)	(13,000)	(200)	1.6%
EXPENDITURES							
OPERATING							
Tipping Fees	0	383	0	0	200	200	0.0%
Collection Services	7,855	9,869	10,311	10,165	10,625	460	4.5%
Subtotal	7,855	10,252	10,311	10,165	10,825	660	6.5%
OTHER ITEMS							
Transfer to Reserves	0	0	2,746	2,635	2,175	(460)	(17.5%)
Subtotal	0	0	2,746	2,635	2,175	(460)	(17.5%)
Total Expenditures	7,855	10,252	13,057	12,800	13,000	200	1.6%
Total Vanastra Waste Management	(1,956)	(4,512)	(1)	0	0	0	0.0%
TUCKERSMITH WASTE MANAGEMENT							
GENERAL							
REVENUES							
PRIOR YEAR							
Prior Yr (Surplus)/Deficit	(48,568)	(58,875)	0	0	0	0	0.0%
Subtotal	(48,568)	(58,875)	0	0	0	0	0.0%
TAXATION							
Special Rate Area Levy	(76,690)	(75,022)	(65,610)	(65,000)	(65,000)	0	0.0%
Subtotal	(76,690)	(75,022)	(65,610)	(65,000)	(65,000)	0	0.0%
Total Revenues	(125,258)	(133,897)	(65,610)	(65,000)	(65,000)	0	0.0%
EXPENDITURES							
OTHER ITEMS							
Transfer to Reserves	0	70,062	0	0	0	0	0.0%
Transfer from Reserves	0	0	(12,039)	(4,875)	(14,700)	(9,825)	201.5%
Total Expenditures	0	70,062	(12,039)	(4,875)	(14,700)	(9,825)	201.5%
Total General Tuckersmith WM	(125,258)	(63,835)	(77,649)	(69,875)	(79,700)	(9,825)	14.1%
DISPOSAL							
EXPENDITURES							
OPERATING							
Tipping Fees	43	0	0	0	0	0	0.0%
Consultant/Professional Services	0	1,118	12,355	1,000	10,000	9,000	900.0%
Total Expenditures	43	1,118	12,355	1,000	10,000	9,000	900.0%
Total Disposal Tuckersmith WM	43	1,118	12,355	1,000	10,000	9,000	900.0%
RECYCLING							
REVENUES							
USER FEES							
Project Revenue	(51)	0	(2,180)	(100)	0	100	(100.0%)
Total Revenues	(51)	0	(2,180)	(100)	0	100	(100.0%)
EXPENDITURES							
OPERATING							
Materials	0	0	0	400	200	(200)	(50.0%)
Contracted Services	66,391	67,230	67,475	68,575	69,500	925	1.3%
Total Expenditures	66,391	67,230	67,475	68,975	69,700	725	1.1%
Total Recycling Tuckersmith WM	66,340	67,230	65,295	68,875	69,700	825	1.2%
Total Tuckersmith Waste Management	(58,875)	4,513	1	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
HEALTH SERVICES							
HURON EAST HEALTH CENTRE							
REVENUES							
PRIOR YEAR							
Prior Yr (Surplus)/Deficit	66,497	42,708	(82,759)	(82,130)	0	82,130	(100.0%)
Subtotal	66,497	42,708	(82,759)	(82,130)	0	82,130	(100.0%)
USER FEES							
Rent - FHT	(205,491)	(158,802)	(156,847)	(156,847)	(156,847)	0	0.0%
Rent - Other	0	(34,849)	(39,740)	(39,740)	(36,470)	3,270	(8.2%)
Rent - Equipment	(12,718)	(12,710)	(12,755)	(12,755)	(12,755)	0	0.0%
Subtotal	(218,209)	(206,361)	(209,342)	(209,342)	(206,072)	3,270	(1.6%)
Total Revenues	(151,712)	(163,653)	(292,101)	(291,472)	(206,072)	85,400	(29.3%)
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	31,759	29,715	28,993	31,500	31,500	0	0.0%
Employee Benefits	2,863	2,277	2,418	2,520	2,632	112	4.4%
Subtotal	34,622	31,992	31,411	34,020	34,132	112	0.3%
OPERATING							
Utilities	22,053	20,281	23,407	21,700	25,550	3,850	17.7%
Janitorial Expenses	6,993	8,562	8,430	8,000	8,000	0	0.0%
R & M - Bldg	22,144	29,478	10,537	22,000	20,000	(2,000)	(9.1%)
Equipment Purchases	441	0	64	500	500	0	0.0%
Property Taxes	0	(100,961)	2,475	2,500	2,600	100	4.0%
Insurance	1,450	1,566	1,620	1,620	1,640	20	1.2%
Contracted Services	9,338	5,740	6,838	8,000	7,500	(500)	(6.3%)
Subtotal	62,419	(35,334)	53,371	64,320	65,790	1,470	2.3%
DEBT							
Principal	0	0	75,000	0	0	0	0.0%
Interest	64,931	53,555	52,134	127,134	48,349	(78,785)	(62.0%)
Subtotal	64,931	53,555	127,134	127,134	48,349	(78,785)	(62.0%)
CAPITAL							
Amortization	32,448	61,362	30,134	30,135	29,042	(1,093)	(3.6%)
Subtotal	32,448	61,362	30,134	30,135	29,042	(1,093)	(3.6%)
OTHER ITEMS							
Transfer to Reserves	0	82,759	42,290	35,863	28,759	(7,104)	(19.8%)
Subtotal	0	82,759	42,290	35,863	28,759	(7,104)	(19.8%)
Total Expenditures	194,420	194,334	284,340	291,472	206,072	(85,400)	(29.3%)
Total Huron East Health Centre	42,708	30,681	(7,761)	0	0	0	0.0%
BRUSSELS MEDICAL DENTAL							
REVENUES							
PRIOR YEAR							
Prior Year (Surplus)/Deficit	0	(8,597)	(6,468)	(6,468)	0	6,468	(100.0%)
Subtotal	0	(8,597)	(6,468)	(6,468)	0	6,468	(100.0%)
OTHER MUNICIPAL							
Morris-Turnberry	0	0	(22,000)	0	0	0	0.0%
Subtotal	0	0	(22,000)	0	0	0	0.0%
DONATIONS							
Donations	0	0	(44,000)	0	0	0	0.0%
Subtotal	0	0	(44,000)	0	0	0	0.0%
USER FEES							
Rent	(19,472)	(21,954)	(17,794)	(23,000)	(22,497)	503	(2.2%)
Subtotal	(19,472)	(21,954)	(17,794)	(23,000)	(22,497)	503	(2.2%)
INTEREST							
Interest	(1,624)	(1,705)	(6,095)	(1,700)	(499)	1,201	(70.6%)
Subtotal	(1,624)	(1,705)	(6,095)	(1,700)	(499)	1,201	(70.6%)
Total Revenues	(21,096)	(32,256)	(96,357)	(31,168)	(22,996)	8,172	(26.2%)
EXPENDITURES							
SALARIES & BENEFITS							
Honorarium	1,795	2,085	3,115	2,100	3,000	900	42.9%
Subtotal	1,795	2,085	3,115	2,100	3,000	900	42.9%
OPERATING							
Utilities	5,516	6,182	6,446	6,615	6,833	218	3.3%
Janitorial Expenses	378	754	909	800	2,500	1,700	212.5%
R & M - Bldg	3,081	4,234	172,840	11,500	2,500	(9,000)	(78.3%)
Office/Meeting Supplies	0	30	185	200	25	(175)	(87.5%)
Property Taxes	835	829	830	900	875	(25)	(2.8%)
Donations	544	544	265	550	249	(301)	(54.7%)
Insurance	350	350	362	362	370	8	2.2%
Contracted Services	0	0	0	800	1,000	200	25.0%
Subtotal	10,704	12,923	181,837	21,727	14,352	(7,375)	(33.9%)
OTHER ITEMS							
Transfer to Reserves	0	10,780	0	7,341	9,314	1,973	26.9%
Transfer from Reserves	0	0	0	0	(3,670)	(3,670)	0.0%
Subtotal	0	10,780	0	7,341	5,644	(1,697)	(23.1%)
Total Expenditures	12,499	25,788	184,952	31,168	22,996	(8,172)	(26.2%)
Total Brussels Medical Dental Centre	(8,597)	(6,468)	88,595	0	0	0	0.0%



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
BRUSSELS CEMETERY							
REVENUES							
PRIOR YEAR							
Prior Year (Surplus)/Deficit	0	8,346	103,047	103,048	105,692	2,644	2.6%
Subtotal	0	8,346	103,047	103,048	105,692	2,644	2.6%
USER FEES							
Service Recovery Fees	(450)	(300)	0	(500)	(500)	0	0.0%
Plot Sales	(4,750)	(3,750)	(4,950)	(5,000)	(5,000)	0	0.0%
Grave Openings	(6,620)	(12,125)	(15,500)	(7,500)	(11,000)	(3,500)	46.7%
Morris-Turnberry, Municipality of	(500)	(1,750)	(662)	(2,519)	(1,957)	562	(22.3%)
Subtotal	(12,320)	(17,925)	(21,112)	(15,519)	(18,457)	(2,938)	18.9%
DONATIONS							
Donations	(111)	(595)	0	(350)	(250)	100	(28.6%)
Subtotal	(111)	(595)	0	(350)	(250)	100	(28.6%)
INTEREST							
Investment Interest	(6,440)	(6,109)	(5,719)	(6,190)	(5,750)	440	(7.1%)
Subtotal	(6,440)	(6,109)	(5,719)	(6,190)	(5,750)	440	(7.1%)
Total Revenues	(18,871)	(16,283)	76,216	80,989	81,235	246	0.3%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	18,320	18,185	19,347	18,700	19,550	850	4.5%
Honorarium	1,500	1,250	1,250	1,500	1,500	0	0.0%
Employee Benefits	2,250	2,054	2,318	2,300	2,350	50	2.2%
Subtotal	22,070	21,489	22,915	22,500	23,400	900	4.0%
OPERATING							
Operating Exp	2,292	5,768	4,640	4,050	4,800	750	18.5%
Utilities	600	545	513	585	585	0	0.0%
R & M - Bldg	0	0	0	500	500	0	0.0%
Tools/Equipment	515	8,429	417	3,000	1,500	(1,500)	(50.0%)
Fuel/Oil/Lubricants	1,740	1,312	992	1,500	1,500	0	0.0%
Subtotal	5,147	16,054	6,562	9,635	8,885	(750)	(7.8%)
Total Expenditures	27,217	37,543	29,477	32,135	32,285	150	0.5%
Total Brussels Cemetery	8,346	21,260	105,693	113,124	113,520	396	0.4%
CRANBROOK CEMETERY							
REVENUES							
PRIOR YEAR							
Prior Year (Surplus)/Deficit	0	1,987	0	761	1,328	567	74.5%
Subtotal	0	1,987	0	761	1,328	567	74.5%
USER FEES							
Plot Sales	(500)	(2,500)	0	(500)	(680)	(180)	36.0%
Grave Openings	0	(500)	(1,000)	(500)	(681)	(181)	36.2%
Subtotal	(500)	(3,000)	(1,000)	(1,000)	(1,361)	(361)	36.1%
INTEREST							
Investment Interest	(263)	(264)	(264)	(270)	(270)	0	0.0%
Subtotal	(263)	(264)	(264)	(270)	(270)	0	0.0%
Total Revenues	(763)	(1,277)	(1,264)	(509)	(303)	206	(40.5%)
EXPENDITURES							
OPERATING							
Operating Exp	1,099	288	11	700	100	(600)	(85.7%)
Contracted Services	1,650	1,750	1,820	1,850	1,875	25	1.4%
Total Expenditures	2,749	2,038	1,831	2,550	1,975	(575)	(22.5%)
Total Cranbrook Cemetery	1,986	761	567	2,041	1,672	(369)	(18.1%)
MT PLEASANT (ETHEL) CEMETERY							
REVENUES							
PRIOR YEAR							
Prior Year (Surplus)/Deficit	0	4,029	0	(5,361)	803	6,164	(115.0%)
Subtotal	0	4,029	0	(5,361)	803	6,164	(115.0%)
USER FEES							
Plot Sales	(2,940)	(1,500)	(1,875)	(3,000)	(3,000)	0	0.0%
Grave Openings	(2,450)	(1,750)	(2,250)	(2,100)	(2,150)	(50)	2.4%
Subtotal	(5,390)	(3,250)	(4,125)	(5,100)	(5,150)	(50)	1.0%
DONATIONS							
Donations	(200)	0	(45)	0	0	0	0.0%
Subtotal	(200)	0	(45)	0	0	0	0.0%
INTEREST							
Interest	(1,224)	(609)	(606)	(615)	(625)	(10)	1.6%
Investment Interest	0	(505)	(855)	(515)	(525)	(10)	1.9%
Subtotal	(1,224)	(1,114)	(1,461)	(1,130)	(1,150)	(20)	1.8%
Total Revenues	(6,814)	(335)	(5,631)	(11,591)	(5,497)	6,094	(52.6%)
EXPENDITURES							
SALARIES & BENEFITS							
Honorarium	0	0	100	0	0	0	0.0%
Subtotal	0	0	100	0	0	0	0.0%
OPERATING							
Operating Exp	1,585	202	57	1,500	100	(1,400)	(93.3%)
Contracted Services	1,200	2,830	3,580	2,033	1,653	(380)	(18.7%)
Subtotal	2,785	3,032	3,637	3,533	1,753	(1,780)	(50.4%)
Total Expenditures	2,785	3,032	3,737	3,533	1,753	(1,780)	(50.4%)
Total Mt Pleasant (Ethel) Cemetery	(4,029)	2,697	(1,894)	(8,058)	(3,744)	4,314	(53.5%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
VANASTRA EARLY CHILDHOOD LEARNING CENTRE							
REVENUES							
OTHER MUNICIPALITIES							
Huron Cnty - Subsidy	(236,289)	(117,150)	(145,101)	(128,500)	(143,000)	(14,500)	11.3%
Huron Cnty - Operating Grant	0	(83,332)	(80,405)	(83,500)	(80,500)	3,000	(3.6%)
Huron Cnty - Program Assistant	0	(3,600)	(4,969)	(4,000)	(4,000)	0	0.0%
Huron Cnty - Wage Enhancement	0	0	(10,958)	0	(21,582)	(21,582)	0.0%
Huron Cnty - Salary Recovery	(2,000)	(4,000)	0	(4,000)	(4,000)	0	0.0%
Huron Cnty - One Time	(4,720)	(40,220)	(1,778)	0	0	0	0.0%
Huron Cnty - One Time-							
Advertising	(1,011)	(4,500)	(13,811)	0	0	0	0.0%
Subtotal	(244,020)	(252,802)	(257,022)	(220,000)	(253,082)	(33,082)	15.0%
USER FEES							
Day Care Fees	(144,221)	(143,849)	(158,553)	(144,000)	(163,500)	(19,500)	13.5%
Subtotal	(144,221)	(143,849)	(158,553)	(144,000)	(163,500)	(19,500)	13.5%
Total Revenues	(388,241)	(396,651)	(415,575)	(364,000)	(416,582)	(52,582)	14.4%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	305,236	289,755	327,718	300,000	339,511	39,511	13.2%
Employee Benefits	73,073	75,229	77,356	83,565	81,613	(1,952)	(2.3%)
Subtotal	378,309	364,984	405,074	383,565	421,124	37,559	9.8%
OPERATING							
One-Time Funding Exp	4,547	4,081	15,550	0	0	0	0.0%
Travel/Mileage/Expenses	0	423	232	0	0	0	0.0%
Training/Seminars/Conferences	896	510	476	1,000	1,000	0	0.0%
Telecommunications	1,405	1,271	1,383	1,350	1,425	75	5.6%
Janitorial Expenses	990	1,480	1,511	1,200	1,556	356	29.7%
R & M - Bldg	181	3,341	50	500	500	0	0.0%
R & M - Equipment	1,362	641	896	1,000	1,000	0	0.0%
Advertising	519	658	598	600	650	50	8.3%
Office/Meeting Supplies	1,578	718	1,677	1,425	1,500	75	5.3%
Equipment Purchases	0	0	172	0	0	0	0.0%
Licenses	10	10	10	10	10	0	0.0%
Rent - Bldg	39,000	34,000	34,000	34,000	34,000	0	0.0%
Program Exp	175	51	1,985	200	2,000	1,800	900.0%
Supplies	318	126	538	500	0	(500)	(100.0%)
Groceries	19,565	16,942	21,123	18,500	23,500	5,000	27.0%
Subtotal	70,546	64,252	80,201	60,285	67,141	6,856	11.4%
Total Expenditures	448,855	429,236	485,275	443,850	488,265	44,415	10.0%
Total Vanastra Day Nursery	60,614	32,585	69,700	79,850	71,683	(8,167)	(10.2%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
BMG COMMUNITY CENTRE & POOL							
GENERAL							
REVENUES							
PRIOR YEAR (SURPLUS)/DEFICIT							
Prior Year (Surplus)/Deficit	38,733	93,816	109,256	109,256	115,005	5,749	5.3%
Subtotal	38,733	93,816	109,256	109,256	115,005	5,749	5.3%
TAXATION							
Levy	(103,010)	(122,749)	(125,204)	(125,204)	(142,131)	(16,927)	13.5%
Special Levy - Capital	0	0	0	0	(22,355)	(22,355)	0.0%
Special Levy - Deficit Reduction	(5,456)	(17,339)	(23,071)	(23,071)	(33,230)	(10,159)	44.0%
Subtotal	(108,466)	(140,088)	(148,275)	(148,275)	(197,716)	(49,441)	33.3%
PROVINCIAL							
Employment Grant	(700)	(1,248)	(2,720)	(700)	(700)	0	0.0%
Subtotal	(700)	(1,248)	(2,720)	(700)	(700)	0	0.0%
OTHER MUNICIPAL							
Cnty - In Motion	(300)	0	0	0	0	0	0.0%
Morris-Turnberry Levy	(25,753)	(30,687)	(31,300)	(31,300)	(35,533)	(4,233)	13.5%
Morris-Turnberry Special Levy - Capital	0	0	0	0	(5,589)	(5,589)	0.0%
Morris-Turnberry Special Levy-Deficit Reduction	(1,364)	(4,334)	(5,768)	(5,768)	(8,309)	(2,541)	44.1%
Subtotal	(27,417)	(35,021)	(37,068)	(37,068)	(49,431)	(12,363)	33.4%
DONATIONS							
Donations	(100)	(49)	(690)	0	0	0	0.0%
Subtotal	(100)	(49)	(690)	0	0	0	0.0%
INTEREST							
Interest	(896)	(1,846)	(1,411)	(1,500)	(350)	1,150	(76.7%)
Subtotal	(896)	(1,846)	(1,411)	(1,500)	(350)	1,150	(76.7%)
Total Revenues	(98,846)	(84,436)	(80,908)	(78,287)	(133,192)	(54,905)	70.1%
EXPENDITURES							
CAPITAL							
Mowers	0	0	0	0	30,000	30,000	0.0%
Amortization	4,826	5,849	6,482	6,482	6,482	0	0.0%
Subtotal	4,826	5,849	6,482	6,482	36,482	30,000	462.8%
OTHER ITEMS							
Transfer to Reserves	11,473	362	179	0	0	0	0.0%
Transfer from Reserves	(4,826)	(5,849)	(6,482)	(6,482)	(6,482)	0	0.0%
Subtotal	6,647	(5,487)	(6,303)	(6,482)	(6,482)	0	0.0%
Total Expenditures	11,473	362	179	0	30,000	30,000	0.0%
Total General BMG	(87,373)	(84,074)	(80,729)	(78,287)	(103,192)	(24,905)	31.8%
ARENA							
REVENUES							
Service Recovery Fee	(2,076)	(796)	(706)	(750)	(750)	0	0.0%
Sales - Liquor	(53,732)	(53,732)	(51,772)	(54,000)	(52,000)	2,000	(3.7%)
Admissions	(1,520)	(1,431)	(1,130)	(1,400)	(1,000)	400	(28.6%)
Vending Machines/Booth	(19,833)	(14,685)	(14,192)	(16,000)	(15,000)	1,000	(6.3%)
Sign Boards	(1,609)	(1,250)	(750)	(2,000)	(2,000)	0	0.0%
Rent - Ice/Floor	(1,505)	(825)	(991)	(1,000)	(1,000)	0	0.0%
Rent - Minor Hockey	(63,972)	(63,725)	(57,658)	(66,000)	(50,000)	16,000	(24.2%)
Rent - Ind/Old Timer	(8,340)	(4,409)	(4,213)	(5,600)	(4,000)	1,600	(28.6%)
Rent - Curling	(4,818)	(4,962)	(5,677)	(5,000)	(5,000)	0	0.0%
Rent - Ringette/Figure Skating	(8,578)	(9,151)	(9,339)	(9,300)	(9,300)	0	0.0%
Rent - Broomball	(2,763)	(3,390)	(5,290)	(4,450)	(3,000)	1,450	(32.6%)
Rent - Tournaments/Lakers	(666)	(2,248)	0	(2,000)	0	2,000	(100.0%)
Rent - Auditorium/Hall	(19,254)	(19,393)	(19,483)	(20,000)	(20,000)	0	0.0%
Special Events	(7,138)	(3,925)	(4,775)	(3,000)	(8,000)	(5,000)	166.7%
Total Revenues	(195,804)	(183,965)	(175,976)	(190,500)	(171,050)	19,450	(10.2%)
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	120,261	115,483	127,965	120,431	124,500	4,069	3.4%
Bd Appointees/Bartenders	7,118	7,648	7,738	8,000	8,000	0	0.0%
Employee Benefits	32,769	32,326	35,240	33,750	34,300	550	1.6%
Subtotal	160,148	155,457	170,943	162,181	166,800	4,619	2.8%
OPERATING							
Travel/Mileage/Expense	808	463	198	500	500	0	0.0%
Training/Seminars/Conferences	289	430	815	1,000	1,000	0	0.0%
Telecommunications	2,661	2,135	1,763	2,200	2,000	(200)	(9.1%)
Utilities	61,177	61,250	72,391	65,540	75,000	9,460	14.4%
Janitorial Expenses	3,185	3,306	3,435	2,500	3,000	500	20.0%
R & M - Bldg	46,377	47,489	32,846	40,000	40,000	0	0.0%
R & M - Equipment	7,917	9,766	9,859	3,500	5,000	1,500	42.9%
Advertising	727	651	488	500	500	0	0.0%
Office/Meeting Supplies	1,207	868	654	1,000	500	(500)	(50.0%)
Fuel/Oil/Lubricants	2,416	2,369	1,447	2,500	2,000	(500)	(20.0%)
Memberships/Dues/Subscriptions	8	94	226	100	250	150	150.0%
Licenses	635	740	185	650	650	0	0.0%
Vending/Booth Supplies	10,314	9,311	8,413	9,000	7,500	(1,500)	(16.7%)
Hall Supplies	6,436	4,711	4,413	5,000	5,000	0	0.0%
Liquor Supplies	29,151	27,523	26,199	23,000	25,000	2,000	8.7%
Special Events	4,486	0	0	200	5,000	4,800	2400.0%
Insurance	8,400	8,400	8,678	8,678	8,678	0	0.0%
Contracted Services	6,167	7,840	9,545	7,500	10,000	2,500	33.3%
Program Supplies	1,247	770	1,288	1,000	1,000	0	0.0%
Clothing Allowance	500	240	307	500	500	0	0.0%
Charge from Administration	3,625	3,658	3,760	3,760	3,760	0	0.0%
Subtotal	197,733	192,014	186,910	178,628	196,838	18,210	10.2%
Total Expenditures	357,881	347,471	357,853	340,809	363,638	22,829	6.7%
Total Arena	162,077	163,506	181,877	150,309	192,588	42,279	28.1%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
POOL							
REVENUES							
DONATIONS							
Donations	(3,483)	(569)	(5,445)	(500)	(8,000)	(7,500)	1500.0%
Subtotal	(3,483)	(569)	(5,445)	(500)	(8,000)	(7,500)	1500.0%
USER FEES							
Admissions	(5,033)	(5,285)	(4,924)	(5,250)	(5,000)	250	(4.8%)
Swimming Lessons	(6,543)	(7,163)	(8,732)	(7,000)	(7,000)	0	0.0%
Rent - Pool	0	(150)	0	(250)	(200)	50	(20.0%)
Subtotal	(11,576)	(12,598)	(13,656)	(12,500)	(12,200)	300	(2.4%)
Total Revenues	(15,059)	(13,167)	(19,101)	(13,000)	(20,200)	(7,200)	55.4%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	14,407	16,837	13,679	17,000	15,000	(2,000)	(11.8%)
Employee Benefits	1,504	1,612	1,248	1,700	1,800	100	5.9%
Subtotal	15,911	18,449	14,927	18,700	16,800	(1,900)	(10.2%)
OPERATING							
Telecommunications	204	187	136	200	200	0	0.0%
Utilities	4,197	3,077	4,794	3,300	5,200	1,900	57.6%
R & M - Bldg	6,095	11,410	10,730	3,500	16,000	12,500	357.1%
R & M - Equipment	1,359	5,807	125	1,000	1,000	0	0.0%
Safety Devices	3,614	0	0	200	200	0	0.0%
Program Supplies	307	1,384	377	1,000	500	(500)	(50.0%)
Subtotal	15,776	21,865	16,162	9,200	23,100	13,900	151.1%
Total Expenditures	31,687	40,314	31,089	27,900	39,900	12,000	43.0%
Total Pool	16,628	27,147	11,988	14,900	19,700	4,800	32.2%

SPORTS FIELDS							
REVENUES							
DONATIONS							
Donations	0	(1,000)	0	0	0	0	0.0%
Subtotal	0	(1,000)	0	0	0	0	0.0%
USER FEES							
Service Recovery Fee	0	0	0	0	(6,000)	(6,000)	0.0%
Rent - Fields	(6,011)	(5,761)	(7,163)	(6,000)	0	6,000	(100.0%)
Subtotal	(6,011)	(5,761)	(7,163)	(6,000)	(6,000)	0	0.0%
Total Revenues	(6,011)	(6,761)	(7,163)	(6,000)	(6,000)	0	0.0%
EXPENDITURES							
OPERATING							
Utilities	905	809	941	870	1,000	130	14.9%
R & M	7,590	8,626	8,090	5,000	8,000	3,000	60.0%
Total Expenditures	8,495	9,435	9,031	5,870	9,000	3,130	53.3%
Total Sports Fields	2,484	2,674	1,868	(130)	3,000	3,130	(2407.7%)
Total BMG Community Centre & Pool	93,816	109,253	115,004	86,792	112,096	25,304	29.2%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
SEAFORTH & DISTRICT COMMUNITY CENTRE							
REVENUES							
PRIOR YEAR (SURPLUS)/DEFICIT							
Prior Year (Surplus)/Deficit	(51,493)	80,077	121,245	121,245	146,263	25,018	20.6%
Subtotal	(51,493)	80,077	121,245	121,245	146,263	25,018	20.6%
TAXATION							
Levy	(111,029)	(111,029)	(113,250)	(113,250)	(133,584)	(20,334)	18.0%
Special Levy - Capital	0	0	0	0	(20,618)	(20,618)	0.0%
Special Levy - Deficit Reduction	0	0	(18,585)	(18,585)	(32,558)	(13,973)	75.2%
Subtotal	(111,029)	(111,029)	(131,835)	(131,835)	(186,760)	(54,925)	41.7%
OTHER MUNICIPAL							
West Perth Levy	(11,093)	(11,093)	(11,315)	(11,315)	(13,211)	(1,896)	16.8%
West Perth Special Levy - Capital	0	0	0	0	(2,039)	(2,039)	0.0%
West Perth Special Levy - Deficit Reduction	0	0	(1,857)	(1,857)	(3,124)	(1,267)	68.2%
Cnty - In Motion	(300)	0	0	0	0	0	0.0%
Subtotal	(11,393)	(11,093)	(13,172)	(13,172)	(18,374)	(5,202)	39.5%
DONATIONS							
Donations	(6,483)	(333)	0	0	0	0	0.0%
Subtotal	(6,483)	(333)	0	0	0	0	0.0%
USER FEES							
Skate Sharpening	(1,209)	(1,480)	(1,837)	(2,200)	(2,200)	0	0.0%
Sales - Booth	(26,246)	(27,198)	(24,798)	(35,000)	(11,000)	24,000	(68.6%)
Sales - Liquor	(62,727)	(73,235)	(77,342)	(63,000)	(65,500)	(2,500)	4.0%
Admissions	(900)	(1,850)	(2,550)	(2,500)	(2,500)	0	0.0%
Vending Machines/Booth	(3,969)	(4,401)	(4,501)	(5,200)	(4,000)	1,200	(23.1%)
Sign Boards	(4,275)	(4,275)	(5,677)	(5,200)	(5,700)	(500)	9.6%
Rent - Ice	(6,532)	(8,308)	(9,554)	(12,000)	(12,000)	0	0.0%
Rent - Minor Hockey	(79,842)	(66,943)	(80,921)	(70,000)	(75,000)	(5,000)	7.1%
Rent - Ind/Old Timer	(19,879)	(23,977)	(27,538)	(30,000)	(25,000)	5,000	(16.7%)
Rent - Ringette/Figure Skating	(16,536)	(16,059)	(14,008)	(17,000)	(17,000)	0	0.0%
Rent - Broomball	(22,946)	(20,300)	(18,252)	(23,500)	(23,000)	500	(2.1%)
Rent - Tournaments/Lakers	(11,068)	(14,052)	(8,287)	(14,000)	(10,000)	4,000	(28.6%)
Rent - Floor/Tables	(920)	(1,355)	(1,155)	(1,000)	(1,150)	(150)	15.0%
Rent - Auditorium/Hall	(17,233)	(17,655)	(15,888)	(20,000)	(20,000)	0	0.0%
Rent - Kitchen	(400)	(172)	(301)	(500)	(500)	0	0.0%
Rent - Fitness Rm/Gym	(4,200)	(800)	0	0	0	0	0.0%
Special Events	(3,433)	(2,060)	(7,793)	(3,500)	(5,000)	(1,500)	42.9%
Subtotal	(282,315)	(284,120)	(300,402)	(304,600)	(279,550)	25,050	(8.2%)
INTEREST							
Interest	(854)	(719)	(501)	(780)	(780)	0	0.0%
Subtotal	(854)	(719)	(501)	(780)	(780)	0	0.0%
Total Revenues	(463,567)	(327,217)	(324,665)	(329,142)	(339,201)	(10,059)	3.1%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	145,365	142,557	160,944	149,000	165,000	16,000	10.7%
Bd Appointees/Bartenders	5,940	11,968	10,368	8,200	10,500	2,300	28.0%
Employee Benefits	37,531	35,385	39,376	37,250	40,750	3,500	9.4%
Subtotal	188,836	189,910	210,688	194,450	216,250	21,800	11.2%
OPERATING							
Operating Exp	242	0	0	100	100	0	0.0%
Travel/Mileage/Expenses	229	273	162	500	500	0	0.0%
Training/Seminars/Conferences	30	1,500	1,211	1,600	2,000	400	25.0%
Telecommunications	2,478	1,984	2,589	2,000	2,675	675	33.8%
Utilities	94,439	91,230	104,161	95,000	113,550	18,550	19.5%
Janitorial Expenses	8,136	7,253	9,324	7,500	8,000	500	6.7%
R & M - Bldg	50,734	21,127	4,462	14,000	20,000	6,000	42.9%
R & M - Equipment	16,786	20,371	26,763	18,500	26,000	7,500	40.5%
Advertising	1,125	1,608	1,665	1,000	1,500	500	50.0%
Office/Meeting Supplies	472	208	147	500	500	0	0.0%
Fuel/Oil/Lubricants	3,490	2,551	2,277	3,000	3,000	0	0.0%
Memberships/Dues/Subscriptions	713	1,869	467	850	500	(350)	(41.2%)
Vending/Booth Supplies	25,839	26,405	25,539	26,000	8,000	(18,000)	(69.2%)
Hall Supplies	8,859	5,792	3,951	4,000	4,000	0	0.0%
Liquor Supplies	28,643	42,340	42,933	25,000	25,000	0	0.0%
Special Events	0	2,370	1,350	0	1,000	1,000	0.0%
Insurance	8,400	8,415	8,693	8,693	8,693	0	0.0%
Contracted Services	18,146	14,411	15,786	16,000	15,500	(500)	(3.1%)
Events Security	4,662	7,358	4,044	3,500	3,500	0	0.0%
Program Supplies	200	147	85	150	150	0	0.0%
Clothing Allowance	464	452	530	500	600	100	20.0%
Charge from Administration	3,550	3,585	3,685	3,685	3,685	0	0.0%
Subtotal	277,637	261,249	259,824	232,078	248,453	16,375	7.1%
CAPITAL							
Capital - Equipment	0	0	0	20,000	0	(20,000)	(100.0%)
Capital - Bldg	0	0	0	0	20,000	20,000	0.0%
Amortization	59,125	59,125	59,125	59,125	59,125	0	0.0%
Subtotal	59,125	59,125	59,125	79,125	79,125	0	0.0%
OTHER ITEMS							
Transfer to Reserves	98,156	1,052	501	780	780	0	0.0%
Transfer from Reserves	(80,111)	(62,875)	(59,210)	(69,125)	(59,125)	10,000	(14.5%)
Subtotal	18,045	(61,823)	(58,709)	(68,345)	(58,345)	10,000	(14.6%)
Total Expenditures	543,643	448,461	470,928	437,308	485,483	48,175	11.0%
Total Seaforth & District Community Centre	80,076	121,244	146,263	108,166	146,282	38,116	35.2%



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
VANASTRA RECREATION CENTRE							
REVENUES							
TAXATION							
Levy	(120,004)	(146,480)	(149,410)	(149,410)	(156,881)	(7,471)	5.0%
Special Levy - Capital	0	0	0	0	(24,923)	(24,923)	0.0%
Special Levy	0	(26,476)	(22,429)	(22,429)	(22,429)	0	0.0%
Subtotal	(120,004)	(172,956)	(171,839)	(171,839)	(204,233)	(32,394)	18.9%
FEDERAL							
Employment Grant	(1,478)	(3,174)	(1,584)	(3,520)	(1,584)	1,936	(55.0%)
Subtotal	(1,478)	(3,174)	(1,584)	(3,520)	(1,584)	1,936	(55.0%)
PROVINCIAL							
Employment Grant	(818)	(764)	(3,640)	(800)	(3,640)	(2,840)	355.0%
Trillium Grant	0	(35,000)	0	0	(22,000)	(22,000)	0.0%
Subtotal	(818)	(35,764)	(3,640)	(800)	(25,640)	(24,840)	3105.0%
OTHER MUNICIPAL							
Cnty - In Motion	(300)	0	(693)	0	0	0	0.0%
Subtotal	(300)	0	(693)	0	0	0	0.0%
DONATIONS							
Donations	(2,615)	(23,608)	(32,034)	0	(3,000)	(3,000)	0.0%
Subtotal	(2,615)	(23,608)	(32,034)	0	(3,000)	(3,000)	0.0%
PROGRAM							
Fundraising	(3,150)	(35,226)	(3,683)	0	0	0	0.0%
Hydro One Grant	0	(5,000)	0	0	0	0	0.0%
Subtotal	(3,150)	(40,226)	(3,683)	0	0	0	0.0%
INTEREST							
Harley Fundraising Interest	(19)	(67)	(1)	0	0	0	0.0%
Subtotal	(19)	(67)	(1)	0	0	0	0.0%
USER FEES							
Sales	(16,011)	(31,883)	(2,024)	(500)	(1,300)	(800)	160.0%
Admissions	(14,223)	(11,867)	(15,925)	(12,500)	(13,000)	(500)	4.0%
Vending Machines	(692)	(442)	(461)	(300)	(400)	(100)	33.3%
Swimming Lessons	(69,237)	(75,900)	(79,564)	(72,000)	(77,000)	(5,000)	6.9%
Memberships	(46,621)	(45,321)	(54,118)	(46,500)	(53,000)	(6,500)	14.0%
Rent - Pool	(22,720)	(24,413)	(22,268)	(24,000)	(22,000)	2,000	(8.3%)
Rent - Hall	(4,304)	(3,747)	(4,431)	(3,200)	(4,500)	(1,300)	40.6%
Rent - Day Care	(34,000)	(34,000)	(34,000)	(34,000)	(34,000)	0	0.0%
Rent - Solar	0	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Day Camp	(17,335)	(16,703)	(19,824)	(17,000)	(17,000)	0	0.0%
Special Events	0	0	(2,580)	(2,000)	0	2,000	(100.0%)
Subtotal	(225,143)	(245,476)	(236,395)	(213,200)	(223,400)	(10,200)	4.8%
Total Revenues	(353,527)	(521,271)	(449,869)	(389,359)	(457,857)	(68,498)	17.6%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	183,602	193,224	210,478	198,700	223,615	24,915	12.5%
Bd Appointees/Employment							
Contracts	3,260	6,027	6,733	7,442	9,200	1,758	23.6%
Employee Benefits	37,584	38,268	42,042	39,800	44,700	4,900	12.3%
Subtotal	224,446	237,519	259,253	245,942	277,515	31,573	12.8%
OPERATING							
Travel/Mileage/Expenses	621	359	18	500	500	0	0.0%
Training/Seminars/Conferences	960	1,217	1,025	1,200	1,200	0	0.0%
Telecommunications	1,147	1,508	1,503	1,575	1,575	0	0.0%
Utilities	45,489	42,750	46,420	44,100	49,716	5,616	12.7%
Janitorial Expenses	3,383	4,456	3,077	3,800	3,800	0	0.0%
R & M - Bldg	13,841	14,617	23,637	15,300	15,000	(300)	(2.0%)
R & M - Equipment	5,409	20,222	1,796	7,500	7,500	0	0.0%
Advertising	3,338	1,111	1,708	2,000	2,000	0	0.0%
Office/Meeting Supplies	1,903	1,397	1,415	1,400	1,450	50	3.6%
Memberships/Dues/Subscriptions	130	282	426	300	450	150	50.0%
Safety Devices/Signs	236	229	609	300	300	0	0.0%
Special Events	383	0	2,837	2,000	0	(2,000)	(100.0%)
Insurance	3,750	4,050	4,192	4,192	4,192	0	0.0%
Contracted Services	0	240	240	250	250	0	0.0%
Program Exp	18,807	38,754	34,971	13,000	13,000	0	0.0%
Program Supplies	18,140	35,351	4,795	5,000	5,000	0	0.0%
Expenditure Recoverable	0	199	1,321	200	1,300	1,100	550.0%
Clothing Allowance	1,712	165	498	800	800	0	0.0%
Harley - Proceed Expenses	6,656	3,177	0	0	0	0	0.0%
Subtotal	125,905	170,084	130,488	103,417	108,033	4,616	4.5%
CAPITAL							
Capital - Bldg Renovations	0	0	0	40,000	87,000	47,000	117.5%
Amortization	0	5,976	7,467	0	0	0	0.0%
Subtotal	0	5,976	7,467	40,000	87,000	47,000	117.5%
OTHER ITEMS							
Transfer to Reserves	0	0	16,897	0	0	0	0.0%
Transfer from Reserves	(6,550)	(8,177)	0	0	0	0	0.0%
Transfer from Parkland Reserves	0	(7,000)	0	0	0	0	0.0%
Transfer from HE Fac - Reserves	(60,730)	(112,855)	0	0	0	0	0.0%
Subtotal	(67,280)	(128,032)	16,897	0	0	0	0.0%
Total Expenditures	283,071	285,547	414,105	389,359	472,548	83,189	21.4%
Total Vanastra Recreation Centre	(70,456)	(235,724)	(35,764)	0	14,691	14,691	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
GENERAL REVENUES							
REVENUE							
TAXATION							
Levy	(2,103,239)	(2,334,195)	(2,604,388)	(2,569,205)	(3,123,034)	(553,829)	21.6%
Supplemental Levy	(57,877)	(34,295)	(27,277)	(65,000)	(75,000)	(10,000)	15.4%
Levy Write Offs	3,913	94,107	25,870	50,000	43,000	(7,000)	(14.0%)
Subtotal	(2,157,203)	(2,274,383)	(2,605,795)	(2,584,205)	(3,155,034)	(570,829)	22.1%
FEDERAL							
Gas Tax	(285,584)	(275,873)	(268,243)	(268,243)	(281,655)	(13,412)	5.0%
Subtotal	(285,584)	(275,873)	(268,243)	(268,243)	(281,655)	(13,412)	5.0%
PROVINCIAL							
OMPF Funding	(3,066,100)	(2,735,000)	(2,281,000)	(2,281,000)	(1,986,800)	294,200	(12.9%)
Court Security/Prisoner Transportation	(6,233)	(7,111)	(959)	(3,700)	(4,400)	(700)	18.9%
Ice Storm Assistance	0	0	(11,001)	0	0	0	0.0%
Aggregate Resources	(51,902)	(55,426)	(67,879)	(54,000)	(58,000)	(4,000)	7.4%
Subtotal	(3,124,235)	(2,797,537)	(2,360,839)	(2,338,700)	(2,049,200)	289,500	(12.4%)
OTHER MUNICIPAL							
Cnty - Bridge Download	0	(385,000)	0	0	0	0	0.0%
Subtotal	0	(385,000)	0	0	0	0	0.0%
DONATIONS							
Donations	(300)	(110)	0	(200)	0	200	(100.0%)
Subtotal	(300)	(110)	0	(200)	0	200	(100.0%)
USER FEES							
Building & Land Sales	0	(38,352)	0	0	0	0	0.0%
Subtotal	0	(38,352)	0	0	0	0	0.0%
OTHER REVENUE							
Community Vibrancy Fund - Next Era	0	0	(22,151)	(22,151)	(49,000)	(26,849)	121.2%
Subtotal	0	0	(22,151)	(22,151)	(49,000)	(26,849)	121.2%
Total Revenues	(5,567,322)	(5,771,255)	(5,257,028)	(5,213,499)	(5,534,889)	(321,390)	6.2%
EXPENDITURES							
OTHER ITEMS							
Transfer to Reserves - Gas Tax/Aggregate Resources	337,486	716,299	336,122	322,243	339,655	17,412	5.4%
Transfer to Equipment Reserves	100,900	0	22,151	22,151	49,000	26,849	121.2%
Transfer from Parkland Reserve	(2,000)	0	0	0	0	0	0.0%
Total Expenditures	436,386	716,299	358,273	344,394	388,655	44,261	12.9%
Total General Revenues	(5,130,936)	(5,054,956)	(4,898,755)	(4,869,105)	(5,146,234)	(277,129)	5.7%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
COUNCIL							
EXPENDITURES							
SALARIES & BENEFITS							
Honorariums	113,603	107,056	121,938	117,835	123,200	5,365	4.6%
Employee Benefits	4,941	7,298	7,282	6,480	7,392	912	14.1%
Subtotal	118,544	114,354	129,220	124,315	130,592	6,277	5.0%
OPERATING							
Travel/Mileage/Expenses	12,392	7,418	10,686	12,500	12,500	0	0.0%
Training/Seminars/Conferences	12,093	10,881	16,407	15,000	16,500	1,500	10.0%
Marketing & Promotion	426	33	(100)	500	500	0	0.0%
Subtotal	24,911	18,332	26,993	28,000	29,500	1,500	5.4%
Total Expenditures	143,455	132,686	156,213	152,315	160,092	7,777	5.1%
Total Council	143,455	132,686	156,213	152,315	160,092	7,777	5.1%



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
ADMINISTRATION							
REVENUES							
PROVINCIAL							
MIII Asset Mgmt Funding	(24,503)	0	0	0	0	0	0.0%
Subtotal	(24,503)	0	0	0	0	0	0.0%
USER FEES							
Service Recovery Fee	(21,992)	(6,989)	(19,109)	(7,200)	(10,000)	(2,800)	38.9%
Blue Box/Composters	(472)	(408)	(168)	(500)	(500)	0	0.0%
Tax & Zoning Certificates	(15,540)	(16,980)	(18,630)	(17,200)	(19,200)	(2,000)	11.6%
Rent - Land/Building	(52,642)	(52,696)	(53,494)	(45,095)	(45,095)	0	0.0%
Marriage/Burial							
License/Registration	(1,905)	(2,118)	(2,740)	(2,250)	(2,500)	(250)	11.1%
Lottery License	(3,901)	(3,664)	(3,769)	(3,800)	(3,800)	0	0.0%
License/Permits	(9)	(309)	(749)	(310)	(430)	(120)	38.7%
NSF Fee	(395)	(380)	(500)	(400)	(500)	(100)	25.0%
A/R Fines	(17,220)	(37,233)	(44,735)	(38,000)	(45,000)	(7,000)	18.4%
Tax Penalties	(145,618)	(165,216)	(195,177)	(166,000)	(190,000)	(24,000)	14.5%
Subtotal	(259,694)	(285,993)	(339,071)	(280,755)	(317,025)	(36,270)	12.9%
INTEREST							
Bank/Investment Interest	(209,586)	(178,509)	(255,614)	(227,419)	(187,280)	40,139	(17.6%)
Subtotal	(209,586)	(178,509)	(255,614)	(227,419)	(187,280)	40,139	(17.6%)
OTHER							
Gain/Loss on Disposal of Assets	1,000	0	3,374	0	0	0	0.0%
Subtotal	1,000	0	3,374	0	0	0	0.0%
Total Revenues	(492,783)	(464,502)	(591,311)	(508,174)	(504,305)	3,869	(0.8%)
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	391,675	407,672	437,605	429,671	430,500	829	0.2%
Employee Benefits	111,310	107,714	115,384	112,000	116,000	4,000	3.6%
Subtotal	502,985	515,386	552,989	541,671	546,500	4,829	0.9%
OPERATING							
Travel/Mileage/Expenses	3,723	2,766	1,736	4,500	4,000	(500)	(11.1%)
Training/Seminars/Conferences	6,417	4,264	3,386	10,000	8,000	(2,000)	(20.0%)
Telecommunications	3,810	3,115	4,010	3,300	4,099	799	24.2%
Utilities	11,010	10,410	10,513	11,200	11,325	125	1.1%
Janitorial Expenses	6,824	6,934	6,748	7,500	7,000	(500)	(6.7%)
R & M - Bldg	29,773	17,435	15,122	18,000	17,000	(1,000)	(5.6%)
Advertising	5,023	6,347	6,534	8,000	7,000	(1,000)	(12.5%)
Postage	16,377	24,693	19,414	29,000	25,000	(4,000)	(13.8%)
Computer Software/Support	22,143	28,169	39,902	35,500	36,200	700	2.0%
Printing & Photocopying	4,334	5,374	6,134	6,000	6,500	500	8.3%
Office/Meeting Supplies	15,717	15,385	14,166	16,000	16,000	0	0.0%
Bank Charges & Interest	1,575	3,387	3,493	3,000	3,600	600	20.0%
Membership/Dues/Subscriptions	5,330	5,961	5,967	6,200	6,200	0	0.0%
Property Taxes	4,651	4,722	4,858	5,100	5,011	(89)	(1.7%)
Consultant/Professional Services	29,108	63,064	178,541	113,000	70,000	(43,000)	(38.1%)
Insurance	55,916	65,461	60,990	67,700	61,600	(6,100)	(9.0%)
Program Expense	9,779	8,860	153,393	55,300	21,000	(34,300)	(62.0%)
Grants	23,089	20,123	19,028	20,000	20,000	0	0.0%
Election Expense	0	21,997	400	0	0	0	0.0%
Marriage Services	1,627	1,200	1,727	2,000	1,800	(200)	(10.0%)
Amortization	112,755	82,402	112,027	0	0	0	0.0%
Subtotal	368,981	402,069	668,089	421,300	331,335	(89,965)	(21.4%)
CAPITAL							
Computer Software	0	0	0	8,000	0	(8,000)	(100.0%)
Equipment	0	0	0	4,500	24,000	19,500	433.3%
Land Improvements	0	0	0	0	100,000	100,000	0.0%
Subtotal	0	0	0	12,500	124,000	111,500	892.0%
OTHER ITEMS							
Charge to Other Job	(35,575)	(40,643)	(41,915)	(40,923)	(41,915)	(992)	2.4%
Transfer to Reserves	182,996	86,083	92,238	173,148	107,889	(65,259)	(37.7%)
Transfer from Reserves	(245,356)	(250)	(250)	0	0	0	0.0%
Subtotal	(97,935)	45,190	50,073	132,225	65,974	(66,251)	(50.1%)
Total Expenditures	774,031	962,645	1,271,151	1,107,696	1,067,809	(39,887)	(3.6%)
Total Administration	281,248	498,143	679,840	599,522	563,504	(36,018)	(6.0%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
SEAFORTH FIRE AREA							
REVENUES							
PRIOR YEAR (SURPLUS)/DEFICIT							
Prior Year (Surplus)/Deficit	(15,026)	(19,884)	(26,457)	(26,557)	(15,817)	10,740	(40.4%)
Subtotal	(15,026)	(19,884)	(26,457)	(26,557)	(15,817)	10,740	(40.4%)
TAXATION							
Levy	(125,521)	(266,775)	(125,521)	(125,521)	(125,521)	0	0.0%
Subtotal	(125,521)	(266,775)	(125,521)	(125,521)	(125,521)	0	0.0%
OTHER MUNICIPAL							
West Perth - Levy	(8,870)	(27,331)	(8,870)	(8,870)	(8,870)	0	0.0%
Subtotal	(8,870)	(27,331)	(8,870)	(8,870)	(8,870)	0	0.0%
DONATIONS							
Donations	0	(1,790)	(1,992)	(2,000)	(2,000)	0	0.0%
Subtotal	0	(1,790)	(1,992)	(2,000)	(2,000)	0	0.0%
USER FEES							
Fire Calls/Inspections/Other	(70,792)	(65,075)	(57,467)	(43,000)	(64,445)	(21,445)	49.9%
HST Rebate	(10,691)	(5,962)	(6,437)	(5,000)	(6,000)	(1,000)	20.0%
Rent - Solar	0	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Subtotal	(81,483)	(72,237)	(65,104)	(49,200)	(71,645)	(22,445)	45.6%
OTHER REVENUE							
Sale of Equipment	0	0	(3,284)	0	0	0	0.0%
Subtotal	0	0	(3,284)	0	0	0	0.0%
Total Revenues	(230,900)	(388,017)	(231,228)	(212,148)	(223,853)	(11,705)	5.5%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	107,387	93,759	97,541	100,000	100,000	0	0.0%
Employee Benefits	7,753	9,280	10,658	9,800	11,000	1,200	12.2%
Subtotal	115,140	103,039	108,199	109,800	111,000	1,200	1.1%
OPERATING							
Travel/Mileage/Expenses	793	759	920	1,000	1,000	0	0.0%
Training/Seminars/Conferences	3,547	4,120	4,996	5,000	5,000	0	0.0%
Marketing & Promotions	437	495	654	1,000	1,000	0	0.0%
Telecommunications	9,974	2,486	2,788	3,000	3,000	0	0.0%
Utilities	6,551	6,500	6,987	7,000	7,616	616	8.8%
R & M - Bldg	2,364	1,807	3,998	6,000	6,000	0	0.0%
R & M - Equipment	20,642	6,739	10,245	10,000	10,000	0	0.0%
R & M - Vehicle	6,957	10,487	8,135	6,000	6,000	0	0.0%
Office/Meeting Supplies	396	564	542	700	700	0	0.0%
Tools/Equipment	10,906	33,300	33,896	31,002	34,000	2,998	9.7%
Fuel	2,905	2,693	2,697	3,000	3,000	0	0.0%
Memberships/Dues/Subscriptions	484	347	81	1,000	500	(500)	(50.0%)
Radio Licenses	568	603	594	650	650	0	0.0%
Insurance	6,263	6,517	7,995	6,750	8,000	1,250	18.5%
Rent - Equipment	6,976	7,076	6,975	6,976	6,975	(1)	(0.0%)
Program Expenses	1,940	1,262	2,205	2,000	2,000	0	0.0%
Mutual Aid	1,782	1,781	1,258	1,800	1,800	0	0.0%
Dispatch Costs	5,398	5,614	6,101	6,000	6,300	300	5.0%
Uniform	4,592	4,362	391	1,000	1,000	0	0.0%
Charge from Administration	2,400	2,400	2,470	2,470	2,470	0	0.0%
Subtotal	95,875	99,912	103,928	102,348	107,011	4,663	4.6%
CAPITAL							
Amortization	30,365	38,015	40,039	7,360	7,360	0	0.0%
Subtotal	30,365	38,015	40,039	7,360	7,360	0	0.0%
OTHER ITEMS							
Transfer to Reserves	0	0	3,284	0	5,842	5,842	0.0%
Transfer from Reserves	(7,360)	(7,360)	(7,360)	0	0	0	0.0%
Transfer from Equipment	0	0	0	0	0	0	0.0%
Reserves	0	(120,000)	0	(7,360)	(7,360)	0	0.0%
Subtotal	(7,360)	(127,360)	(4,076)	(7,360)	(1,518)	5,842	(79.4%)
Total Expenditures	234,020	113,606	248,090	212,148	223,853	11,705	5.5%
Total Seaforth Fire Area	3,120	(274,411)	16,862	0	0	0	0.0%



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
PROTECTION TO PERSONS & PROPERTY							
FIRE & EMERGENCY MEASURES CO-ORDINATOR							
REVENUES							
USER FEES							
Service Recovery Fee	0	(2,820)	(68)	0	0	0	0.0%
Total Revenues	0	(2,820)	(68)	0	0	0	0.0%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	84,580	85,510	91,242	88,006	89,991	1,985	2.3%
Subtotal	84,580	85,510	91,242	88,006	89,991	1,985	2.3%
OPERATING							
Travel/Mileage/Expenses	2,001	1,986	2,250	2,000	2,000	0	0.0%
Training/Seminars/Conferences	2,268	2,050	2,244	2,500	2,500	0	0.0%
Telecommunications	608	562	574	650	600	(50)	(7.7%)
R & M - Equipment	2,066	2,132	1,908	2,500	2,000	(500)	(20.0%)
Advertising	554	302	498	500	500	0	0.0%
Office/Meeting Supplies	377	402	196	500	500	0	0.0%
Emergency Events	2,027	95	246	2,000	1,000	(1,000)	(50.0%)
Insurance	704	775	800	800	808	8	1.0%
Contracted Services - Bluewater	0	0	0	0	70,000	70,000	0.0%
Contracted Services - Seaforth	129,255	127,133	129,658	113,000	65,000	(48,000)	(42.5%)
Rent - Equipment	6,975	6,975	6,975	6,975	6,975	0	0.0%
Program Exp	1,784	3,317	2,193	3,000	2,000	(1,000)	(33.3%)
Uniform	551	0	0	0	500	500	0.0%
Subtotal	149,170	145,729	147,542	134,425	154,383	19,958	14.8%
Total Expenditures	233,750	231,239	238,784	222,431	244,374	21,943	9.9%
Total Fire & Emergency Measures Co-Ordinator	233,750	228,419	238,716	222,431	244,374	21,943	9.9%
BRUSSELS FIRE DEPARTMENT							
REVENUES							
OTHER MUNICIPAL							
Morris-Turnberry	(56,366)	(59,458)	(57,907)	(58,255)	(70,002)	(11,747)	20.2%
Subtotal	(56,366)	(59,458)	(57,907)	(58,255)	(70,002)	(11,747)	20.2%
USER FEES							
Fire Calls, Inspections & Other	(893)	(6,550)	(4,025)	(4,500)	(4,500)	0	0.0%
HST Rebate	(5,619)	(3,532)	(2,543)	(3,000)	(3,000)	0	0.0%
Subtotal	(6,512)	(10,082)	(6,568)	(7,500)	(7,500)	0	0.0%
DONATIONS							
Donations	(1,678)	(1,000)	(21,562)	(1,500)	(1,500)	0	0.0%
Subtotal	(1,678)	(1,000)	(21,562)	(1,500)	(1,500)	0	0.0%
Total Revenues	(64,556)	(70,540)	(86,037)	(67,255)	(79,002)	(11,747)	17.5%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	43,085	54,248	42,019	49,700	46,450	(3,250)	(6.5%)
Employee Benefits	4,473	5,697	6,739	5,300	7,450	2,150	40.6%
Subtotal	47,558	59,945	48,758	55,000	53,900	(1,100)	(2.0%)
OPERATING							
Travel/Mileage/Expenses	871	1,084	405	1,000	1,000	0	0.0%
Training/Seminars/Conference	7,564	5,269	8,348	10,000	25,000	15,000	150.0%
Telecommunications	2,611	2,259	2,520	2,500	2,500	0	0.0%
Utilities	3,706	3,825	4,003	4,095	4,360	265	6.5%
R & M - Bldg	812	4,128	7,528	7,000	3,000	(4,000)	(57.1%)
R & M - Equipment	28,985	9,622	9,031	5,000	7,000	2,000	40.0%
R & M - Vehicle	6,140	3,867	1,607	4,000	3,000	(1,000)	(25.0%)
Advertising	565	226	359	500	500	0	0.0%
Office/Meeting Supplies	373	0	439	500	500	0	0.0%
Tools/Equipment	0	17,580	20,356	17,000	19,000	2,000	11.8%
Fuel	1,177	1,653	990	1,500	1,300	(200)	(13.3%)
Radio Licenses	568	638	594	700	700	0	0.0%
Insurance	5,181	5,588	7,020	5,775	7,100	1,325	22.9%
Rent - Hydrants	6,975	6,975	6,975	6,975	6,975	0	0.0%
Program Expense	434	1,551	1,637	1,000	1,000	0	0.0%
Supplies	24	37	0	0	0	0	0.0%
Mutual Aid	287	292	844	800	300	(500)	(62.5%)
Dispatch Costs	5,398	5,614	6,203	6,100	6,300	200	3.3%
Uniform	8,048	781	1,018	700	500	(200)	(28.6%)
Subtotal	79,719	70,989	79,877	75,145	90,035	14,890	19.8%
CAPITAL							
Amortization	19,234	18,991	19,056	0	0	0	0.0%
Subtotal	19,234	18,991	19,056	0	0	0	0.0%
Total Expenditures	146,511	149,925	147,691	130,145	143,935	13,790	10.6%
Total Brussels Fire Department	81,955	79,385	61,654	62,890	64,933	2,043	3.2%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
GREY FIRE DEPARTMENT							
REVENUES							
USER FEES							
Fire Calls, Inspections & Other	(1,310)	(2,050)	(4,065)	(1,250)	(4,500)	(3,250)	260.0%
HST Rebate	(5,946)	(2,685)	(3,340)	(3,000)	(3,000)	0	0.0%
Subtotal	(7,256)	(4,735)	(7,405)	(4,250)	(7,500)	(3,250)	76.5%
DONATIONS							
Donations	0	(3,342)	(2,894)	(1,250)	(1,000)	250	(20.0%)
Subtotal	0	(3,342)	(2,894)	(1,250)	(1,000)	250	(20.0%)
OTHER REVENUES							
Sale of Equipment	0	(2,028)	0	0	0	0	0.0%
Subtotal	0	(2,028)	0	0	0	0	0.0%
Total Revenues	(7,256)	(10,105)	(10,299)	(5,500)	(8,500)	(3,000)	54.5%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	43,949	42,641	47,334	45,500	45,500	0	0.0%
Employee Benefits	3,980	4,834	5,876	5,000	5,650	650	13.0%
Subtotal	47,929	47,475	53,210	50,500	51,150	650	1.3%
OPERATING							
Travel/Mileage/Expenses	0	1,258	368	1,500	1,000	(500)	(33.3%)
Training/Seminars/Conferences	8,279	5,333	7,703	10,000	10,000	0	0.0%
Telecommunications	1,721	1,641	2,513	2,250	2,500	250	11.1%
Utilities	6,175	5,212	3,427	5,580	4,000	(1,580)	(28.3%)
R & M - Bldg	2,388	1,593	1,258	2,000	2,000	0	0.0%
R & M - Equipment	24,361	797	7,596	5,000	7,000	2,000	40.0%
R & M - Vehicle	4,003	3,322	2,737	4,000	3,000	(1,000)	(25.0%)
Advertising	483	135	179	500	200	(300)	(60.0%)
Office/Meeting Supplies	18	152	122	200	100	(100)	(50.0%)
Tools/Equipment	0	20,705	22,438	17,000	19,000	2,000	11.8%
Fuel	2,500	2,500	2,107	2,500	2,500	0	0.0%
Radio Licenses	568	603	594	600	600	0	0.0%
Insurance	5,252	5,631	7,254	5,820	7,500	1,680	28.9%
Program Expense	603	1,075	1,175	1,000	1,000	0	0.0%
Mutual Aid	752	409	413	500	1,000	500	100.0%
Dispatch Costs	5,398	5,614	5,999	6,000	6,300	300	5.0%
Uniform	5,318	0	1,277	1,500	250	(1,250)	(83.3%)
Subtotal	67,819	55,980	67,160	65,950	67,950	2,000	3.0%
CAPITAL							
Amortization	18,067	18,180	19,427	0	0	0	0.0%
Subtotal	18,067	18,180	19,427	0	0	0	0.0%
Total Expenditures	133,815	121,635	139,797	116,450	119,100	2,650	2.3%
Total Grey Fire Department	126,559	111,530	129,498	110,950	110,600	(350)	(0.3%)



**Municipality of Huron East
2016 Budget**

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
POLICING							
REVENUES							
TAXATION							
Levy	(994,893)	(991,763)	(1,218,359)	(1,220,097)	(1,501,440)	(281,343)	23.1%
Subtotal	(994,893)	(991,763)	(1,218,359)	(1,220,097)	(1,501,440)	(281,343)	23.1%
USER FEES							
Police Credits	(180,958)	(111,549)	(95,149)	(94,413)	0	94,413	(100.0%)
Subtotal	(180,958)	(111,549)	(95,149)	(94,413)	0	94,413	(100.0%)
Total Revenues	(1,175,851)	(1,103,312)	(1,313,508)	(1,314,510)	(1,501,440)	(186,930)	14.2%
EXPENDITURES							
OPERATING							
Telecommunications	2,612	2,182	2,978	2,300	3,100	800	34.8%
Utilities	1,610	1,501	1,785	1,600	1,950	350	21.9%
Tax Supp/Write Offs	0	0	(2,729)	5,066	4,000	(1,066)	(21.0%)
Janitorial Expense	2,290	2,275	2,319	2,500	2,400	(100)	(4.0%)
Computer Software/Support	1,524	1,360	918	1,500	1,500	0	0.0%
Property Taxes	160	678	690	725	725	0	0.0%
Contracted Services	1,212,828	1,231,870	1,314,516	1,314,510	1,501,440	186,930	14.2%
Rent - Bldg	6,514	6,000	6,000	6,000	6,000	0	0.0%
Program Expense	0	0	0	250	250	0	0.0%
Total Expenditures	1,227,538	1,245,866	1,326,477	1,334,451	1,521,365	186,914	14.0%
Total Policing	51,687	142,554	12,969	19,941	19,925	(16)	(0.1%)
PROTECTIVE INSPECTION & CONTROL							
CONSERVATION AUTHORITY							
EXPENDITURES							
Ausable-Bayfield Conservation	51,063	53,500	54,630	54,650	55,454	804	1.5%
Maitland Valley Conservation	105,957	118,101	123,886	123,886	128,531	4,645	3.7%
Total Conservation Authority	157,020	171,601	178,516	178,536	183,985	5,449	3.1%
CBO							
REVENUES							
USER FEES							
Parking Fines	0	(120)	(342)	(300)	(350)	(50)	16.7%
Building Permits	(127,462)	(408,547)	(135,841)	(130,000)	(136,000)	(6,000)	4.6%
Total Revenues	(127,462)	(408,667)	(136,183)	(130,300)	(136,350)	(6,050)	4.6%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	123,408	92,426	119,924	77,660	121,147	43,487	56.0%
Subtotal	123,408	92,426	119,924	77,660	121,147	43,487	56.0%
OPERATING							
Travel/Mileage/Expenses	10,335	3,824	12,726	12,000	13,000	1,000	8.3%
Training/Seminars/Conferences	2,296	2,354	2,054	4,000	4,000	0	0.0%
Telecommunications	620	553	946	600	700	100	16.7%
Office/Meeting Supplies	1,372	3,745	5,806	7,930	4,000	(3,930)	(49.6%)
Memberships/Dues/Subscriptions	1,149	694	1,867	1,200	2,000	800	66.7%
Consultant/Professional Services	61	749	2,965	1,000	3,000	2,000	200.0%
Contracted Services-Inspections	0	44,081	14,476	30,000	0	(30,000)	(100.0%)
Insurance	1,600	1,730	1,787	1,787	1,805	18	1.0%
By-Law Enforcement	29,051	22,766	23,018	14,200	26,000	11,800	83.1%
Subtotal	46,484	80,496	65,645	72,717	54,505	(18,212)	(25.0%)
CAPITAL							
Computer Software/Equipment	0	0	28,635	27,000	0	(27,000)	(100.0%)
Subtotal	0	0	28,635	27,000	0	(27,000)	(100.0%)
OTHER ITEMS							
Transfer to Reserves	0	200,000	0	0	0	0	0.0%
Transfer from Reserves	0	0	(32,457)	(30,930)	0	30,930	(100.0%)
Subtotal	0	200,000	(32,457)	(30,930)	0	30,930	(100.0%)
Total Expenditures	169,892	372,922	181,747	146,447	175,652	29,205	19.9%
Total Chief Building Official	42,430	(35,745)	45,564	16,147	39,302	23,155	143.4%
BLDG & PROPERTY MAINTENANCE COORDINATOR							
REVENUES							
USER FEES							
Service Recovery Fees	(35,057)	(43,175)	(30,933)	(36,849)	(41,250)	(4,401)	11.9%
Total Revenues	(35,057)	(43,175)	(30,933)	(36,849)	(41,250)	(4,401)	11.9%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	56,245	60,638	53,888	52,641	64,522	11,881	22.6%
Subtotal	56,245	60,638	53,888	52,641	64,522	11,881	22.6%
OPERATING							
Travel/Mileage/Expenses	5,301	6,526	6,459	5,000	7,000	2,000	40.0%
Training/Seminars/Conferences	611	0	0	1,000	500	(500)	(50.0%)
Telecommunications	262	270	329	280	625	345	123.2%
Advertising	0	124	0	150	125	(25)	(16.7%)
Tools/Equipment Purchase	562	997	1,081	1,100	1,100	0	0.0%
Membership/Dues/Subscriptions	835	0	0	300	150	(150)	(50.0%)
Clothing Allowance	97	359	148	400	400	0	0.0%
Subtotal	7,668	8,276	8,017	8,230	9,900	1,670	20.3%
Total Expenditures	63,913	68,914	61,905	60,871	74,422	13,551	22.3%
Total Bldg & Property Maintenance Coordinator	28,856	25,739	30,972	24,022	33,172	9,150	38.1%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
ANIMAL CONTROL							
REVENUES							
USER FEES							
Dog Licenses	(35,389)	(36,939)	(39,802)	(38,000)	(39,500)	(1,500)	3.9%
Service Recovery Fees	(1,782)	(5,139)	(2,109)	(3,500)	(2,500)	1,000	(28.6%)
Total Revenues	(37,171)	(42,078)	(41,911)	(41,500)	(42,000)	(500)	1.2%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	8,637	8,176	7,906	9,000	9,000	0	0.0%
Subtotal	8,637	8,176	7,906	9,000	9,000	0	0.0%
OPERATING							
Travel/Mileage/Expenses	2,800	3,199	3,391	3,300	3,600	300	9.1%
Advertising	0	0	0	100	100	0	0.0%
Contracted Services	12,173	13,543	13,397	15,100	15,000	(100)	(0.7%)
Livestock Claims	200	2,898	3,500	3,000	3,000	0	0.0%
Animal Boarding Fees	2,411	3,445	3,017	3,500	3,800	300	8.6%
Subtotal	17,584	23,085	23,305	25,000	25,500	500	2.0%
Total Expenditures	26,221	31,261	31,211	34,000	34,500	500	1.5%
Total Animal Control	(10,950)	(10,817)	(10,700)	(7,500)	(7,500)	0	0.0%
CROSSING GUARDS							
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	13,706	14,466	15,149	14,900	15,500	600	4.0%
Employee Benefits	1,303	1,387	1,575	1,500	1,612	112	7.5%
Subtotal	15,009	15,853	16,724	16,400	17,112	712	4.3%
OPERATING							
Program Expense	272	0	0	275	275	0	0.0%
Subtotal	272	0	0	275	275	0	0.0%
Total Crossing Guards	15,281	15,853	16,724	16,675	17,387	712	4.3%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
TRANSPORTATION SERVICES							
ROADS OPERATIONS							
REVENUES							
FEDERAL							
Employment Grant	(1,847)	(1,947)	(1,936)	(1,897)	(1,910)	(13)	0.7%
Subtotal	(1,847)	(1,947)	(1,936)	(1,897)	(1,910)	(13)	0.7%
PROVINCIAL							
Ontario Community Infrastructure Funding - Formula	0	0	(113,350)	(113,350)	(113,350)	0	0.0%
Ontario Community Infrastructure Funding - Application	0	0	(177,425)	(177,425)	0	177,425	(100.0%)
Subtotal	0	0	(290,775)	(290,775)	(113,350)	177,425	(61.0%)
USER FEES							
Service Recovery Fee	(116,357)	(499,169)	(178,949)	(130,000)	(260,000)	(130,000)	100.0%
Rent - Solar	0	(1,200)	(1,200)	(1,200)	(2,400)	(1,200)	100.0%
Subtotal	(116,357)	(500,369)	(180,149)	(131,200)	(262,400)	(131,200)	100.0%
OTHER							
Sale of Equipment	(8,756)	(2,343)	(12,606)	(20,000)	0	20,000	(100.0%)
Gain/Loss on the Disposal of Assets	13,335	3,109	20,304	0	0	0	0.0%
Subtotal	4,579	766	7,698	(20,000)	0	20,000	(100.0%)
Total Revenues	(113,625)	(501,550)	(465,162)	(443,872)	(377,660)	66,212	(14.9%)
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	692,935	724,792	687,581	718,006	702,000	(16,006)	(2.2%)
Employee Benefits	176,773	169,727	176,887	172,321	180,600	8,279	4.8%
Subtotal	869,708	894,519	864,468	890,327	882,600	(7,727)	(0.9%)
OPERATING							
Travel/Mileage/Expenses	768	1,149	1,167	1,200	1,200	0	0.0%
Training/Seminars/Conferences	9,799	6,645	7,997	10,000	10,000	0	0.0%
Telecommunications	7,973	7,714	8,650	10,000	9,000	(1,000)	(10.0%)
Utilities	31,144	42,325	30,596	45,300	40,300	(5,000)	(11.0%)
Janitorial Expenses	2,112	1,887	2,294	2,500	2,500	0	0.0%
R & M - Bldg	30,033	33,515	17,641	35,000	10,000	(25,000)	(71.4%)
Advertising	1,398	2,833	6,046	2,500	4,000	1,500	60.0%
Office/Meeting Supplies	1,234	955	2,329	1,500	1,500	0	0.0%
Tools/Equipment Purchase	3,086	8,521	3,690	11,100	11,100	0	0.0%
Memberships/Dues/Subscriptions	956	1,213	1,849	1,250	1,900	650	52.0%
Property Taxes	1,132	1,349	1,572	1,460	1,619	159	10.9%
Licenses	8,175	9,501	17,997	9,000	9,000	0	0.0%
Consultant/Professional Services	9,355	14,021	21,834	19,000	34,000	15,000	78.9%
Insurance	29,500	33,000	34,090	34,090	34,430	340	1.0%
Monitoring Costs	0	733	733	760	760	0	0.0%
Supplies	12,679	21,135	18,284	19,000	19,000	0	0.0%
Clothing Allowance	4,697	3,919	4,058	4,500	4,500	0	0.0%
Amortization	1,256,198	1,224,450	1,300,240	0	0	0	0.0%
Subtotal	1,410,239	1,414,865	1,481,067	208,160	194,809	(13,351)	(6.4%)
MAINTENANCE ACTIVITIES							
Bridge & Culvert Maintenance	17,254	32,842	20,736	35,000	37,000	2,000	5.7%
Roadside Maintenance	64,417	67,801	67,865	70,000	70,000	0	0.0%
Tree Planting/Removal	27,639	12,936	41,405	17,000	27,000	10,000	58.8%
Catch Basins/Curb & Gutter	5,878	6,380	13,651	6,200	10,000	3,800	61.3%
Pavement Maintenance	23,423	23,524	31,108	25,000	25,000	0	0.0%
Gravel Resurfacing/Patching	546,112	446,905	647,237	561,880	465,000	(96,880)	(17.2%)
Dust Control	171,199	169,459	126,206	150,000	155,000	5,000	3.3%
Signs/Safety Devices	11,250	9,136	24,953	15,000	15,000	0	0.0%
Sidewalks	12,542	8,386	7,267	10,500	10,500	0	0.0%
Municipal Drain Assessment	138,512	73,876	323,821	10,000	5,000	(5,000)	(50.0%)
Contracted Services	17,428	21,230	7,229	19,350	19,000	(350)	(1.8%)
Materials	858	7,572	1,192	6,000	6,000	0	0.0%
Subtotal	1,036,512	880,047	1,312,670	925,930	844,500	(81,430)	(8.8%)
MACHINERY & EQUIPMENT							
Grader Maintenance	44,680	77,963	91,886	75,800	71,000	(4,800)	(6.3%)
Heavy Equipment (Truck)							
Maintenance	20,096	47,013	28,853	50,000	52,000	2,000	4.0%
Pickup Truck Maintenance	21,912	14,884	17,213	22,000	19,552	(2,448)	(11.1%)
Miscellaneous Equipment							
Maintenance	38,667	50,584	41,726	26,000	38,500	12,500	48.1%
Subtotal	125,355	190,444	179,678	173,800	181,052	7,252	4.2%
FUEL & OILS							
Fuel, Oils and Lubricants	201,252	263,598	169,393	238,225	200,000	(38,225)	(16.0%)
Subtotal	201,252	263,598	169,393	238,225	200,000	(38,225)	(16.0%)
WINTER CONTROL							
Advertising	0	0	0	200	200	0	0.0%
Materials	2,932	7,361	6,880	5,200	5,200	0	0.0%
Contracted Services	188,736	212,795	166,762	207,000	180,000	(27,000)	(13.0%)
Rent - Equipment	0	3,061	0	5,000	5,000	0	0.0%
Sand & Salt	32,588	22,538	19,905	35,000	25,000	(10,000)	(28.6%)
Subtotal	224,256	245,755	193,547	252,400	215,400	(37,000)	(14.7%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
CAPITAL							
1 Ton Truck	0	0	0	35,000	0	(35,000)	(100.0%)
Backhoe	0	0	0	180,000	0	(180,000)	(100.0%)
Grader	0	0	0	330,000	0	(330,000)	(100.0%)
Bridge/Culvert - McKillop Victoria St (Seaforth) - Reconstruction	0	0	0	625,000	277,810	(347,190)	(55.6%)
Sports Dr (Brussels) - Reconstruction	0	1,131	0	0	0	0	0.0%
Morrison Line - Pavement	0	(2,233)	0	0	0	0	0.0%
Sillis St - Reconstruction	0	0	0	0	502,613	502,613	0.0%
Turnberry St (Brussels) - Reconstruction	0	(741,780)	0	80,500	0	(80,500)	(100.0%)
Moncrieff Rd - Pavement	0	0	0	140,000	0	(140,000)	(100.0%)
Browtown Rd - Pavement	0	0	0	280,000	0	(280,000)	(100.0%)
Mt Pleasant Line - Pavement	0	0	0	15,000	0	(15,000)	(100.0%)
Perth Rd 183 - Pavement	0	0	0	0	25,240	25,240	0.0%
Front Rd (Tuckersmith) - Pavement	0	0	0	44,000	0	(44,000)	(100.0%)
Sidewalk - Seaforth	0	0	0	0	25,000	25,000	0.0%
Capital Drain Assessments	0	0	0	147,000	93,200	(53,800)	(36.6%)
Subtotal	0	(742,882)	0	1,876,500	1,507,336	(369,164)	(19.7%)
OTHER ITEMS							
Charge to Other Job	(13,325)	(13,445)	0	0	0	0	0.0%
Transfer to Equipment Reserves	8,756	0	12,606	20,000	0	(20,000)	(100.0%)
Transfer from Reserves	(1,259)	(207,543)	(208,867)	(625,000)	(267,810)	357,190	(57.2%)
Transfer from Equipment Reserves	0	(120,000)	(176,723)	(176,723)	0	176,723	(100.0%)
Subtotal	(5,828)	(340,988)	(372,984)	(781,723)	(267,810)	513,913	(65.7%)
Total Expenditures	3,861,494	2,805,358	3,827,839	3,783,619	3,757,887	(25,732)	(0.7%)
Total Roads Operations & Capital	3,747,869	2,303,808	3,362,677	3,339,747	3,380,227	40,480	1.2%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
ENVIRONMENTAL SERVICES							
STORM SEWER SYSTEM							
EXPENDITURES							
OPERATING							
Inspections/Repairs/Upgrades	377	0	0	400	400	0	0.0%
Materials	0	0	0	3,000	3,000	0	0.0%
Consultant/Professional Services	16,917	7,845	0	10,000	10,000	0	0.0%
Total Storm Sewer System	17,294	7,845	0	13,400	13,400	0	0.0%
WATER/WASTE WATER ADMINISTRATION							
REVENUES							
USER FEES							
Service Recovery Fee	(1,298)	(1,325)	(1,417)	(1,300)	(1,350)	(50)	3.8%
Total Revenues	(1,298)	(1,325)	(1,417)	(1,300)	(1,350)	(50)	3.8%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Wages	114,222	132,324	161,652	158,900	158,626	(274)	(0.2%)
Employee Benefits	32,707	36,900	45,256	44,500	44,415	(85)	(0.2%)
Subtotal	146,929	169,224	206,908	203,400	203,041	(359)	(0.2%)
OPERATING							
Travel/Mileage/Expenses	322	0	68	350	350	0	0.0%
Training/Seminars/Conferences	4,269	4,224	1,689	4,500	4,500	0	0.0%
Telecommunications	286	318	484	330	500	170	51.5%
Utilities	74	0	0	100	100	0	0.0%
R & M - Bldg	215	310	558	500	3,000	2,500	500.0%
R & M - Vehicle	1,223	1,368	1,276	3,000	3,000	0	0.0%
Advertising	936	383	1,740	1,000	1,000	0	0.0%
Tools/Equipment Purchase	6,969	4,453	3,749	7,000	7,000	0	0.0%
Memberships/Dues/Subscriptions	467	861	1,379	1,000	1,000	0	0.0%
Water Testing	949	726	675	1,000	1,000	0	0.0%
Consultant/Professional Services	5,397	8,588	2,049	6,000	9,000	3,000	50.0%
Supplies	1,871	2,678	0	2,300	2,300	0	0.0%
Inventory	1,611	616	0	2,000	2,000	0	0.0%
Clothing Allowance	362	595	677	800	800	0	0.0%
Charge from Admin	25,000	30,000	31,000	31,000	31,000	0	0.0%
Charge from PW Admin	13,325	13,445	0	0	0	0	0.0%
Subtotal	63,276	68,565	45,344	60,880	66,550	5,670	9.3%
OTHER ITEMS							
Charge to Other Job	(208,906)	(235,969)	(250,836)	(262,980)	(268,241)	(5,261)	2.0%
Subtotal	(208,906)	(235,969)	(250,836)	(262,980)	(268,241)	(5,261)	2.0%
Total Expenditures	1,299	1,820	1,416	1,300	1,350	50	3.8%
Total Water/Waste Water Administration	1	495	(1)	0	0	0	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
RECREATION & CULTURAL SERVICES							
FACILITIES & RECREATION PROGRAMS							
REVENUES							
USER FEES							
Project Revenue	(23,631)	0	(3,179)	0	0	0	0.0%
Subtotal	(23,631)	0	(3,179)	0	0	0	0.0%
DONATIONS							
Donations	0	(5,000)	0	0	0	0	0.0%
Subtotal	0	(5,000)	0	0	0	0	0.0%
Total Revenues	(23,631)	(5,000)	(3,179)	0	0	0	0.0%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	9,089	12,672	9,206	13,051	12,151	(900)	(6.9%)
Subtotal	9,089	12,672	9,206	13,051	12,151	(900)	(6.9%)
OPERATING							
Operating Expense	26	1,894	14	2,051	2,050	(1)	(0.0%)
Utilities	1,168	1,052	1,043	1,200	1,200	0	0.0%
R & M - Bldg (Bandshell)	0	413	5,550	425	425	0	0.0%
Materials	48,325	3,499	6,878	3,600	3,600	0	0.0%
Program Expense	0	2,710	1,072	2,800	8,800	6,000	214.3%
Subtotal	49,519	9,568	14,557	10,076	16,075	5,999	59.5%
OTHER ITEMS							
Transfer to Reserves	0	5,000	0	0	0	0	0.0%
Transfer from Reserves	(22,500)	0	(5,000)	0	(6,000)	(6,000)	0.0%
Subtotal	(22,500)	5,000	(5,000)	0	(6,000)	(6,000)	0.0%
Total Expenditures	36,108	27,240	18,763	23,127	22,226	(901)	(3.9%)
Total Facilities & Recreation Programs	12,477	22,240	15,584	23,127	22,226	(901)	(3.9%)
LOCAL RECREATION BOARDS & COMMITTEES							
EXPENDITURES							
Grey Hall Boards	(1,855)	346	849	1,902	802	(1,100)	(57.8%)
McKillop Rec Boards	20,940	(439)	(918)	(615)	796	1,411	(229.4%)
Brussels Homecoming	(102)	112	(14)	0	0	0	0.0%
BMG Catering	0	(94)	(29)	0	0	0	0.0%
Total Local Recreation Boards & Committees	18,983	(75)	(112)	1,287	1,598	311	24.2%
LIBRARIES							
BRUSSELS LIBRARY							
REVENUES							
FEDERAL							
CIIF Funding	(147,167)	0	0	0	0	0	0.0%
Subtotal	(147,167)	0	0	0	0	0	0.0%
PROVINCIAL							
Trillium Grant	(65,900)	0	0	0	0	0	0.0%
Subtotal	(65,900)	0	0	0	0	0	0.0%
OTHER MUNICIPAL							
Morris-Turnberry	(100,000)	0	0	0	0	0	0.0%
Huron County	(10,000)	(10,000)	(10,000)	(10,000)	(12,000)	(2,000)	20.0%
Subtotal	(110,000)	(10,000)	(10,000)	(10,000)	(12,000)	(2,000)	20.0%
DONATIONS							
Donations	(99,975)	(11,027)	(250)	(1,000)	(250)	750	(75.0%)
Subtotal	(99,975)	(11,027)	(250)	(1,000)	(250)	750	(75.0%)
Total Revenues	(423,042)	(21,027)	(10,250)	(11,000)	(12,250)	(1,250)	11.4%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	524	2,245	3,613	2,310	3,650	1,340	58.0%
Subtotal	524	2,245	3,613	2,310	3,650	1,340	58.0%
OPERATING							
Operating Expense	0	2,219	0	0	0	0	0.0%
Utilities	3,766	4,533	4,963	4,900	5,260	360	7.3%
Janitorial Expense	64	1,303	843	2,000	1,500	(500)	(25.0%)
Advertising	0	59	0	0	0	0	0.0%
R & M - Bldg	755	4,305	11,530	2,500	2,500	0	0.0%
Insurance	300	325	336	336	336	0	0.0%
Rent - Bldg	8,368	870	(20)	0	0	0	0.0%
Amortization	0	1,513	18,260	0	0	0	0.0%
Subtotal	13,253	15,127	35,912	9,736	9,596	(140)	(1.4%)
OTHER ITEMS							
Transfer from Reserves	(432,964)	0	0	0	0	0	0.0%
Subtotal	(432,964)	0	0	0	0	0	0.0%
Total Expenditures	(419,187)	17,372	39,525	12,046	13,246	1,200	10.0%
Total Brussels Library	(842,229)	(3,655)	29,275	1,046	996	(50)	(4.8%)
SEAFORTH LIBRARY							
REVENUES							
OTHER MUNICIPAL							
Huron County	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
Total Revenues	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	0	0.0%
EXPENDITURES							
OPERATING							
Utilities	7,439	7,395	8,290	7,915	8,900	985	12.4%
Janitorial Expense	2,581	2,595	2,708	2,675	2,765	90	3.4%
R & M - Bldg	2,550	743	1,970	5,000	5,000	0	0.0%
Insurance	675	730	755	755	755	0	0.0%
Contracted Services	3,319	3,604	3,770	3,500	3,883	383	10.9%
Subtotal	16,564	15,067	17,493	19,845	21,303	1,458	7.3%
CAPITAL							
Amortization	4,667	4,667	4,667	0	0	0	0.0%
Subtotal	4,667	4,667	4,667	0	0	0	0.0%
Total Expenditures	21,231	19,734	22,160	19,845	21,303	1,458	7.3%
Total Seaforth Library	6,231	4,734	7,160	4,845	6,303	1,458	30.1%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
MUSEUM & LACAC							
REVENUES							
USER FEES							
User Fees	(40)	(5)	0	(50)	(50)	0	0.0%
Subtotal	(40)	(5)	0	(50)	(50)	0	0.0%
DONATIONS							
Donations	0	(2)	(2)	0	0	0	0.0%
Subtotal	0	(2)	(2)	0	0	0	0.0%
Total Revenues	(40)	(7)	(2)	(50)	(50)	0	0.0%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	2,915	724	1,557	1,354	2,100	746	55.1%
Subtotal	2,915	724	1,557	1,354	2,100	746	55.1%
OPERATING							
Training/Seminars/Conferences	941	0	48	2,400	1,250	(1,150)	(47.9%)
Janitorial Expense	33	0	0	500	250	(250)	(50.0%)
Memberships/Dues/Subscriptions	830	245	1,139	1,200	1,200	0	0.0%
Subtotal	1,804	245	1,187	4,100	2,700	(1,400)	(34.1%)
Total Expenditures	4,719	969	2,744	5,454	4,800	(654)	(12.0%)
Total Museum & LACAC	4,679	962	2,742	5,404	4,750	(654)	(12.1%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
PLANNING & DEVELOPMENT							
PLANNING & ZONING							
REVENUES							
USER FEES							
Rezoning/Minor Variance Fees	(21,000)	(15,400)	(18,720)	(18,500)	(18,500)	0	0.0%
Parkland/Development Chrgs	(3,000)	0	(4,500)	(2,500)	(2,500)	0	0.0%
Total Revenues	(24,000)	(15,400)	(23,220)	(21,000)	(21,000)	0	0.0%
EXPENDITURES							
OPERATING							
Advertising	0	1,194	0	1,200	1,000	(200)	(16.7%)
Contracted Services	11,800	9,300	8,369	12,500	10,000	(2,500)	(20.0%)
Supplies	0	0	797	0	1,000	1,000	0.0%
Subtotal	11,800	10,494	9,166	13,700	12,000	(1,700)	(12.4%)
OTHER ITEMS							
Transfer to Parkland Reserves	3,000	0	4,500	2,500	2,500	0	0.0%
Subtotal	3,000	0	4,500	2,500	2,500	0	0.0%
Total Expenditures	14,800	10,494	13,666	16,200	14,500	(1,700)	(10.5%)
Total Planning & Zoning	(9,200)	(4,906)	(9,554)	(4,800)	(6,500)	(1,700)	35.4%
ECONOMIC DEVELOPMENT							
REVENUES							
USER FEES							
Service Recovery Fee	(275)	(628)	(2,472)	0	0	0	0.0%
Sales	0	(27)	0	0	0	0	0.0%
Subtotal	(275)	(655)	(2,472)	0	0	0	0.0%
DONATIONS							
Donations	0	(2,000)	(3,825)	0	0	0	0.0%
Subtotal	0	(2,000)	(3,825)	0	0	0	0.0%
Total Revenues	(275)	(2,655)	(6,297)	0	0	0	0.0%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	93,804	91,527	97,617	96,734	98,750	2,016	2.1%
Subtotal	93,804	91,527	97,617	96,734	98,750	2,016	2.1%
OPERATING							
Travel/Mileage/Expenses	2,393	1,746	1,867	2,000	2,000	0	0.0%
Training/Seminars/Conferences	2,056	1,730	1,529	2,000	2,000	0	0.0%
Marketing/Promotion	11,362	13,979	16,026	12,000	10,000	(2,000)	(16.7%)
Telecommunications	978	936	1,142	1,100	1,180	80	7.3%
Advertising	8,271	7,477	4,645	4,000	5,000	1,000	25.0%
Postage	32	0	21	0	34	34	0.0%
Office/Meeting Supplies	714	628	3,486	900	900	0	0.0%
Equipment Purchase	811	1,020	179	1,500	1,500	0	0.0%
Memberships/Dues/Subscriptions	1,466	1,797	3,122	1,800	1,800	0	0.0%
Consultant/Professional Services	19,310	13,238	10,527	20,000	15,250	(4,750)	(23.8%)
Program Expense	51	243	0	300	10,000	9,700	3233.3%
Tourism Initiatives	2,350	1,185	965	3,000	1,000	(2,000)	(66.7%)
Subtotal	49,794	43,979	43,509	48,600	50,664	2,064	4.2%
Total Expenditures	143,598	135,506	141,126	145,334	149,414	4,080	2.8%
Total Economic Development	143,323	132,851	134,829	145,334	149,414	4,080	2.8%
WIN THIS SPACE							
REVENUES							
OTHER MUNICIPALITY							
County	0	0	(4,750)	(10,000)	(15,250)	(5,250)	52.5%
Subtotal	0	0	(4,750)	(10,000)	(15,250)	(5,250)	52.5%
DONATIONS							
Donations	0	0	(4,500)	(10,000)	0	10,000	(100.0%)
Subtotal	0	0	(4,500)	(10,000)	0	10,000	(100.0%)
Total Revenues	0	0	(9,250)	(20,000)	(15,250)	4,750	(23.8%)
EXPENDITURES							
OPERATING							
Operating Expenses	0	0	11,013	20,000	21,750	1,750	8.8%
Total Expenditures	0	0	11,013	20,000	21,750	1,750	8.8%
Total Win This Space	0	0	1,763	0	6,500	6,500	0.0%



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
BRUSSELS BUSINESS & CULTURAL CENTRE							
REVENUES							
Prior Yr (Surplus)/Deficit	14,898	7,057	6,413	6,413	(18,008)	(24,421)	(380.8%)
Subtotal	14,898	7,057	6,413	6,413	(18,008)	(24,421)	(380.8%)
USER FEES							
Service Recovery Fee	0	(100)	0	0	0	0	0.0%
Rent	(36,595)	(48,174)	(69,898)	(50,000)	(53,400)	(3,400)	6.8%
Rent - Solar	0	(1,200)	(1,200)	(1,200)	(1,200)	0	0.0%
Subtotal	(36,595)	(49,474)	(71,098)	(51,200)	(54,600)	(3,400)	6.6%
Total Revenues	(21,697)	(42,417)	(64,685)	(44,787)	(72,608)	(27,821)	62.1%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	0	363	2,444	0	5,000	5,000	0.0%
Subtotal	0	363	2,444	0	5,000	5,000	0.0%
OPERATING							
Operating Expenses	0	1,200	1,200	1,200	1,400	200	16.7%
Utilities	11,291	14,806	15,701	15,000	16,650	1,650	11.0%
Janitorial Expense	1,848	1,730	2,042	2,000	2,500	500	25.0%
R & M - Bldg	10,508	15,974	11,411	12,000	10,000	(2,000)	(16.7%)
Advertising	330	391	0	500	0	(500)	(100.0%)
Materials	0	120	0	200	224	24	12.0%
Property Taxes	0	0	0	2,000	0	(2,000)	(100.0%)
Insurance	352	2,807	2,920	2,900	3,000	100	3.4%
Contracted Services	244	387	305	400	500	100	25.0%
Subtotal	24,573	37,415	33,579	36,200	34,274	(1,926)	(5.3%)
DEBT							
Interest	4,180	3,795	3,400	3,400	2,992	(408)	(12.0%)
Subtotal	4,180	3,795	3,400	3,400	2,992	(408)	(12.0%)
CAPITAL							
Amortization	0	7,254	7,254	7,254	7,254	0	0.0%
Subtotal	0	7,254	7,254	7,254	7,254	0	0.0%
Total Expenditures	28,753	48,827	46,677	46,854	49,520	2,666	5.7%
Total Brussels Business & Cultural Centre	7,056	6,410	(18,008)	2,067	(23,088)	(25,155)	(1217.0%)



Municipality of Huron East
2016 Budget

	2013 YTD	2014 YTD	2015 YTD	2015 Budget	2016 Budget	Variance	Variance %
AGRICULTURE & REFORESTATION							
REVENUE							
PROVINCIAL							
Drainage Grant	(9,767)	(18,710)	(34,424)	(3,060)	(3,443)	(383)	12.5%
Subtotal	(9,767)	(18,710)	(34,424)	(3,060)	(3,443)	(383)	12.5%
USER FEES							
Service Recovery Fees	(10,522)	(56,136)	(51,920)	(50,000)	(50,000)	0	0.0%
Subtotal	(10,522)	(56,136)	(51,920)	(50,000)	(50,000)	0	0.0%
Total Revenues	(20,289)	(74,846)	(86,344)	(53,060)	(53,443)	(383)	0.7%
EXPENDITURES							
SALARIES & BENEFITS							
Salaries & Employee Benefits	4,281	3,158	6,009	5,400	6,075	675	12.5%
Subtotal	4,281	3,158	6,009	5,400	6,075	675	12.5%
OPERATING							
Municipal Drain Maintenance	31,163	105,116	138,134	50,000	50,000	0	0.0%
Materials	687	905	765	720	810	90	12.5%
Subtotal	31,850	106,021	138,899	50,720	50,810	90	0.2%
CAPITAL							
Municipal Drains	0	0	0	150,000	150,000	0	0.0%
Drain Recovery	0	0	0	(150,000)	(150,000)	0	0.0%
Subtotal	0	0	0	0	0	0	0.0%
Total Expenditures	36,131	109,179	144,908	56,120	56,885	765	1.4%
Total Agriculture and Reforestation	15,842	34,333	58,564	3,060	3,442	382	12.5%
Grand Total	(1,902,656)	(1,337,584)	542,941	0	0	0	0.0%



HURON EAST - 2016 CAPITAL SUMMARY

Explanation	Total 2016 Capital	Taxation	Reserves	Gas Tax Rebate/ Aggregate Resources	Development Charges	Debenture	Grants	Donations	User Fees
General Government									
Budgeting Software (2-910-105-8000)	0	0							
Equipment - Desktops & Laptops (2-910-105-8005)	9,000	9,000							
Phone System upgrade (2-910-105-8005)	15,000	15,000							
Solar Rooftop (2-910-105-8010)	23,500	23,500							
Land Improvements (2-910-105-8070)	100,000	100,000							
Total General Government	147,500	147,500	0	0	0	0	0	0	0
Transportation Services									
1 Ton Truck (2-934-100-8020)									
Back hoe (2-933-100-8010)	0	0							
Trackless (2-933-100-8015)	0	0							
Bridge & Culvert Repairs - M30 & M10 Engineering (2-932-400-8030)	277,810	10,000		267,810					
Morrison Line - Paving (2-931-124-8050)	502,613	389,263					113,350		
Front Rd (Tuckersmith) - Paving (2-931-122-8050)	0	0							
Industrial Dr (Brussels) - Paving (2-931-204-8050)	0	0							
Turnberry St (Brussels) - Reconstruction (2-931-203-8060)	0	0							
Canada Company Rd - Paving (2-xxx-xxx-xxxx)	0	0							
Perth Rd 183 - Paving (2-931-402-8050)	25,240	25,240							
Street Light LED Conversion (2-931-340-8060)	150,000	0				150,000			
Sidewalks - Seaforth (2-936-114-8065)	25,000	25,000							
Sills St - Reconstruction (2-937-127-8060)	583,473	583,473							
Capital Drains (2-983-100-5040)	93,200	93,200							
Total Transportation Services	1,657,336	1,126,176	0	267,810	0	150,000	113,350	0	0
Environmental Services									
Seaforth Waste Water									
Sills St - Reconstruction (2-937-127-8060)	76,890								76,890
Total Seaforth Waste Water	76,890	0	0	0	0	0	0	0	76,890
Brussels Waste Water									
Filtration System (2-941-204-8055)	500,000		439,025						60,975
Total Brussels Waste Water	500,000	0	439,025	0	0	0	0	0	60,975
Vanastra Waste Water									
Aeration Tank Repairs (2-941-415-8060)	150,000								150,000
Total Vanastra Waste Water	150,000	0	0	0	0	0	0	0	150,000
Seaforth Water									
Sills St - Reconstruction (2-937-127-8060)	193,922								193,922
Water Tower - Painting/Recoating (2-942-112-8060)	450,000		377,964						72,036
Total Seaforth Water	643,922	0	377,964	0	0	0	0	0	265,958

Explanation	Total 2016 Capital	Taxation	Reserves	Aggregate Resources	Development Charges	Debenture	Grants	Donations	User Fees
Brussels Water									
Well 1 & 2 - Pump Replacement/Inspection (2-942-204-8045)	41,000								41,000
Total Brussels Water	41,000	0	0	0	0	0	0	0	41,000
Parks and Recreation									
Seaforth District Community Centre-Interior Painting (2-971-100-8025)	20,000	20,000	0						
BMG Lawn Mowers (2-972-200-8005)	30,000	30,000							
Vanastra Recreation Centre-Roof/Paving (2-975-100-8025)	87,000	87,000							
Seaforth Library - Roof (2-976-761-8025)	0	0							
Total Parks & Recreation	137,000	137,000	0	0	0	0	0	0	0
Grand Total	3,353,648	1,410,676	816,989	267,810	0	150,000	113,350	0	594,823

Tax Class		Brussels Assessment	Seaforth Assessment	Grey Assessment	McKillop Assessment	Tuckersmith Assessment	Total Assessment	County Tax Ratio	Weighted Assessment			
		44	39	42	38	16						
Residential	RT	73,991,700	155,390,700	115,130,555	86,480,420	217,224,700	648,218,075	1	648,218,075			
Multi-Residential	MT	3,428,000	5,095,000	0	0	2,386,000	10,909,000	1.1	11,999,900			
Farmlands	FT & R1	798,400	671,000	373,890,200	412,110,400	298,531,800	1,086,001,800	0.25	271,500,450			
Managed Forests	TT	0	0	565,100	168,900	470,900	1,204,900	0.25	301,225			
Managed Forest-PIL		0	0	302,000	0	0	302,000	0.25	75,500			
Commercial -Occupied	CT	5,998,900	13,408,200	5,958,700	2,928,480	5,981,695	34,275,975	1.1	37,703,573			
Commercial PIL-Full	CF,CG,CH	767,300	806,400	93,900	0	1,154,300	2,821,900	1.1	3,104,090			
Commercial-Excess Land	CU	45,500	47,000	30,000	17,500	289,500	429,500	0.77	330,715			
Commercial -Vacant Land	CX	47,700	334,200	0	25,500	272,600	680,000	0.77	523,600			
Commercial PIL-Vacant Land	CZ	0	0	67,000	0	19,700	86,700	0.77	66,759			
Commercial-New Construction-F	XT	401,000	2,614,900	875,310	356,000	1,206,200	5,453,410	1.1	5,998,751			
Industrial - Full, Large Full	IT & LT	136,100	6,576,600	2,318,435	2,105,800	2,837,705	13,974,640	1.1	15,372,104			
Industrial PIL-Full	IP,ID,IH	0	16,900	8,500	0	468,800	494,200	1.1	543,620			
Industrial - Excess & Vacant Lar	IU & IX	51,100	95,300	0	2,700	291,300	440,400	0.77	339,108			
Industrial - New Construction	JT	512,000	0	156,700	0	388,000	1,056,700	1.1	1,162,370			
Industrial PIL-Excess/Vacant	IK & IJ	0	0	0	20,200	70,600	90,800	0.77	69,916			
Industrial Farmland	II	0	9,400	0	0	0	9,400	0.275	2,585	3,837,264	1,001,266,641	0.00383241
Pipelines	PT	333,000	742,000	60,000	572,000	3,942,000	5,649,000	0.7	3,954,300			
Total		86,510,700	185,807,600	499,456,400	504,787,900	535,535,800	1,812,098,400		1,001,266,641			

Revenue Required/Total Weighted Assessment = Residential Tax Rate

Tax Class	Rate	Tax Rates	Tax Class	Brussels	Seaforth	Grey	McKillop	Tuckersmith	Total
Residential	1	0.00383241	Residential	283,567	595,521	441,227	331,428	832,496	2,484,239
Multi-Residential	1.1	0.00421565	Multi-Residential	14,451	21,479	0	0	10,059	45,989
Farmlands	0.25	0.00095810	Farmlands	765	643	358,224	394,843	286,023	1,040,498
Managed Forests	0.25	0.00095810	Managed Forests	0	0	541	162	451	1,154
Managed Forests-PIL	0.25	0.00095810	Managed Forests PIL	0	0	289	0	0	289
Commercial -Occupied	1.1	0.00421565	Commercial -Occupied	25,289	56,524	25,120	12,345	25,217	144,495
Commercial PIL-Full	1.1	0.00421565	Commercial PIL-Full	3,235	3,400	396	0	4,866	11,897
Commercial-Excess Land	0.77	0.00295096	Commercial-Excess Land	134	139	89	52	854	1,268
Commercial -Vacant Land	0.77	0.00295096	Commercial -Vacant Land	141	986	0	75	804	2,006
Commercial PIL-Vacant Land	0.77	0.00295096	Commercial PIL-Vacant Land	0	0	198	0	58	256
Commercial-New Construction	1.1	0.00421565	Commercial-New Constructic	1,690	11,024	3,690	1,501	5,085	22,990
Industrial - Full, Large Full	1.1	0.00421565	Industrial - Full	574	27,725	9,774	8,877	11,963	58,913
Industrial PIL-Full	1.1	0.00421565	Industrial PIL-Full	0	71	36	0	1,976	2,083
Industrial - Excess & Vacant Lar	0.77	0.00295096	Industrial - Excess Land	151	281	0	8	860	1,300
Industrial - New Construction	1.1	0.00421565	Industrial - New Construction	2,158	0	661	0	1,636	4,455
Industrial PIL-Excess/Vacant	0.77	0.00295096	Industrial PIL-Excess/Vacant	0	0	0	60	208	268
Industrial-Farmland	0.275	0.00105391	Industrial-Farmland	0	10	0	0	0	10
Pipelines	0.7	0.00268269	Pipelines	893	1,991	161	1,534	10,575	15,154
			Total	333,048	719,794	840,406	750,885	1,193,131	3,837,264
			% of General Tax Levy	8.7%	18.8%	21.9%	19.6%	31.1%	100.0%

MUNICIPALITY OF HURON EAST - 2016 BUDGET SCHEDULE B - WASTE MANAGEMENT TAX RATES

Tax Class	Tax Ratio	Seaforth	Seaforth	Brussels	Brussels	Grey	Grey	McKillop	McKillop	Tuckersmith	Tuckersmith
		Assessment	Weighted Assessment	Assessment	Weighted Assessment	Assessment	Weighted Assessment	Assessment	Weighted Assessment	Assessment	Weighted Assessment
Residential	1	155,390,700	155,390,700	73,991,700	73,991,700	115,130,555	115,130,555	86,480,420	86,480,420	217,224,700	217,224,700
Multi-Residential	1.1	5,095,000	5,604,500	3,428,000	3,770,800	0	0	0	0	2,386,000	2,624,600
Farmlands	0.25	671,000	167,750	798,400	199,600	373,890,200	93,472,550	412,110,400	103,027,600	298,531,800	74,632,950
Managed Forests	0.25	0	0	0	0	565,100	141,275	168,900	42,225	470,900	117,725
Managed Forests-PIL	0.25	0	0	0	0	302,000	75,500	0	0	0	0
Commercial -Occupied	1.1	13,408,200	14,749,020	5,998,900	6,598,790	5,958,700	6,554,570	2,928,480	3,221,328	5,981,695	6,579,865
Commercial PIL-Full	1.1	806,400	887,040	767,300	844,030	93,900	103,290	0	0	1,154,300	1,269,730
Commercial-Excess Land	0.77	47,000	36,190	45,500	35,035	30,000	23,100	17,500	13,475	289,500	222,915
Commercial -Vacant Land	0.77	334,200	257,334	47,700	36,729	0	0	25,500	19,635	272,600	209,902
Commercial PIL-Vacant Land	0.77	0	0	0	0	67,000	51,590	0	0	19,700	15,169
Commercial-New Construction	1.1	2,614,900	2,876,390	401,000	441,100	875,310	962,841	356,000	391,600	1,206,200	1,326,820
Industrial - Full, Large Full	1.1	6,576,600	7,234,260	136,100	149,710	2,318,435	2,550,279	2,105,800	2,316,380	2,837,705	3,121,476
Industrial PIL - Full	1.1	16,900	18,590	0	0	8,500	9,350	0	0	468,800	515,680
Industrial - Excess & Vacant Land	0.77	95,300	73,381	51,100	39,347	0	0	2,700	2,079	291,300	224,301
Industrial - New Construction	1.1	0	0	512,000	563,200	156,700	172,370	0	0	388,000	426,800
Industrial PIL-Excess/Vacant	0.77	0	0	0	0	0	0	20,200	15,554	70,600	54,362
Industrial-Farmland	0.275	9,400	2,585	0	0	0	0	0	0	0	0
Pipelines	0.7	742,000	519,400	333,000	233,100	60,000	42,000	572,000	400,400	3,942,000	2,759,400
Total		185,807,600	187,817,140	86,510,700	86,903,141	499,456,400	219,289,270	504,787,900	195,930,696	535,535,800	311,326,395

Revenue Requirement

75,000

50,000

110,000

65,000

Revenue Required/Total Weighted Assessment = Residential & Farm Tax Rate

(combined levy)

Tax Class	Tax Ratio	Tax Rates									
		0.00039932		0.00057535		0.00026492		0.00026492		0.00020878	
Residential	1	0.00039932	62,052	0.00057535	42,570	0.00026492	30,500	0.00026492	22,911	0.00020878	45,351
Multi-Residential	1.1	0.00043925	2,238	0.00063289	2,170	0.00029141	0	0.00029141	0	0.00022966	548
Farmlands	0.25	0.00009983	67	0.00014384	115	0.00006623	24,763	0.00006623	27,294	0.00005220	15,583
Managed Forests	0.25	0.00009983	0	0.00014384	0	0.00006623	37	0.00006623	11	0.00005220	25
Managed Forests-PIL	0.25	0.00009983	0	0.00014384	0	0.00006623	20	0.00006623	0	0.00005220	0
Commercial -Occupied	1.1	0.00043925	5,890	0.00063289	3,797	0.00029141	1,736	0.00029141	853	0.00022966	1,374
Commercial PIL-Full	1.1	0.00043925	354	0.00063289	486	0.00029141	27	0.00029141	0	0.00022966	265
Commercial-Excess Land	0.77	0.00030748	14	0.00044302	20	0.00020399	6	0.00020399	4	0.00016076	47
Commercial -Vacant Land	0.77	0.00030748	103	0.00044302	21	0.00020399	0	0.00020399	5	0.00016076	44
Commercial PIL-Vacant Land	0.77	0.00030748	0	0.00044302	0	0.00020399	14	0.00020399	0	0.00016076	3
Commercial-New Construction	1.1	0.00043925	1,149	0.00063289	254	0.00029141	255	0.00029141	104	0.00022966	277
Industrial - Full, Large Full	1.1	0.00043925	2,889	0.00063289	86	0.00029141	676	0.00029141	614	0.00022966	652
Industrial-PIL-Full	1.1	0.00043925	7	0.00063289	0	0.00029141	2	0.00029141	0	0.00022966	108
Industrial - Excess & Vacant Land	0.77	0.00030748	29	0.00044302	23	0.00020399	0	0.00020399	1	0.00016076	47
Industrial - New Construction	1.1	0.00043925	0	0.00063289	324	0.00029141	46	0.00029141	0	0.00022966	89
Industrial PIL-Excess/Vacant	0.77	0.00030748	0	0.00044302	0	0.00020399	0	0.00020399	4	0.00016076	11
Industrial-Farmland	0.275	0.00010981	1	0.00015822	0	0.00007285	0	0.00007285	0	0.00005741	0
Pipelines	0.7	0.00027952	207	0.00040275	134	0.00018544	11	0.00018544	106	0.00014615	576
			<u>75,000</u>		<u>50,000</u>		<u>58,093</u>		<u>51,907</u>		<u>65,000</u>

MUNICIPALITY OF HURON EAST - 2016 BUDGET SCHEDULE C - POLICING TAX RATES

Tax Class	Seaforth Tax Ratio	Seaforth Assessment	Brussels Weighted Assessment	Brussels Assessment	Grey Weighted Assessment	Grey Assessment	McKillop Weighted Assessment	McKillop Assessment	Tuckersmith Weighted Assessment	Tuckersmith Assessment	Revenue Required	Total Weighted Assessment	Residential Rate	
Residential	1	155,390,700	155,390,700	73,991,700	73,991,700	115,130,555	115,130,555	86,480,420	86,480,420	217,224,700	217,224,700			
Multi-Residential	1.1	5,095,000	5,604,500	3,428,000	3,770,800	0	0	0	0	2,386,000	2,624,600	Seaforth		
Farmlands	0.25	671,000	167,750	798,400	199,600	373,890,200	93,472,550	412,110,400	103,027,600	298,531,800	74,632,950	413,154	187,817,140	0.00219977
Managed Forests	0.25	0	0	0	0	565,100	141,275	168,900	42,225	470,900	117,725	Brussels		
Managed Forest-PIL	0.25	0	0	0	0	302,000	75,500	0	0	0	0	200,969	86,903,141	0.00231256
Commercial -Occupied	1.1	13,408,200	14,749,020	5,998,900	6,598,790	5,958,700	6,554,570	2,928,480	3,221,328	5,981,695	6,579,865	Grey		
Commercial PIL-Full	1.1	806,400	887,040	767,300	844,030	93,900	103,290	0	0	1,154,300	1,269,730	268,652	219,289,270	0.00122510
Commercial-Excess Land	0.77	47,000	36,190	45,500	35,035	30,000	23,100	17,500	13,475	289,500	222,915	McKillop		
Commercial -Vacant Land	0.77	334,200	257,334	47,700	36,729	0	0	25,500	19,635	272,600	209,902	170,801	195,930,696	0.00087174
Commercial PIL-Vacant Land	0.77	0	0	0	0	67,000	51,590	0	0	19,700	15,169	Tuckersmith		
Commercial-New Construction	1.1	2,614,900	2,876,390	401,000	441,100	875,310	962,841	356,000	391,600	1,206,200	1,326,820	447,869	311,326,395	0.00143858
Industrial - Full, Large Full	1.1	6,576,600	7,234,260	136,100	149,710	2,318,435	2,550,279	2,105,800	2,316,380	2,837,705	3,121,476	1,501,445		
Industrial PIL-Full	1.1	16,900	18,590	0	0	8,500	9,350	0	0	468,800	515,680			
Industrial - Excess & Vacant Lanc	0.77	95,300	73,381	51,100	39,347	0	0	2,700	2,079	291,300	224,301			
Industrial - New Construction	1.1	0	0	512,000	563,200	156,700	172,370	0	0	388,000	426,800			
Industrial PIL-Excess/Vacant	0.77	0	0	0	0	0	0	20,200	15,554	70,600	54,362			
Industrial-Farmland	0.275	9,400	2,585	0	0	0	0	0	0	0	0			
Pipelines	0.7	742,000	519,400	333,000	233,100	60,000	42,000	572,000	400,400	3,942,000	2,759,400			
Total		185,807,600	187,817,140	86,510,700	86,903,141	499,456,400	219,289,270	504,787,900	195,930,696	535,535,800	311,326,395			
Revenue Requirement		413,154		200,969		268,652		170,801		447,869	1,501,445			

Revenue Required/Total Weighted Assessment = Residential & Farm Tax Rate

Tax Class	Tax Ratio	Tax Rates	Seaforth	Brussels	Grey	McKillop	Tuckersmith						
Residential	1	0.00219977	341,823	0.00231256	171,111	0.00122510	141,046	0.00087174	75,387	0.00143858	312,493		
Multi-Residential	1.1	0.00241975	12,329	0.00254382	8,720	0.00134761	0	0.00095891	0	0.00158244	3,776		
Farmlands	0.25	0.00054994	369	0.00057814	462	0.00030628	114,515	0.00021794	89,815	0.00035965	107,367		
Managed Forests	0.25	0.00054994	0	0.00057814	0	0.00030628	173	0.00021794	37	0.00035965	169		
Managed Forest-PIL	0.25	0.00054994	0	0.00057814	0	0.00030628	92	0.00021794	0	0.00035965	0		
Commercial -Occupied	1.1	0.00241975	32,444	0.00254382	15,260	0.00134761	8,030	0.00095891	2,808	0.00158244	9,466		
Commercial PIL-Full	1.1	0.00241975	1,951	0.00254382	1,952	0.00134761	127	0.00095891	0	0.00158244	1,827		
Commercial-Excess Land	0.77	0.00169382	80	0.00178067	81	0.00094333	28	0.00067124	12	0.00110771	321		
Commercial -Vacant Land	0.77	0.00169382	566	0.00178067	85	0.00094333	0	0.00067124	17	0.00110771	302		
Commercial PIL-Vacant Land	0.77	0.00169382	0	0.00178067	0	0.00094333	63	0.00067124	0	0.00110771	22		
Commercial-New Construction	1.1	0.00241975	6,327	0.00254382	1,020	0.00134761	1,180	0.00095891	341	0.00158244	1,909		
Industrial - Full, Large Full	1.1	0.00241975	15,914	0.00254382	346	0.00134761	3,124	0.00095891	2,019	0.00158244	4,490		
Industrial-PIL-Full	1.1	0.00241975	41	0.00254382	0	0.00134761	11	0.00095891	0	0.00158244	742		
Industrial - Excess & Vacant Lanc	0.77	0.00169382	161	0.00178067	91	0.00094333	0	0.00067124	2	0.00110771	323		
Industrial - New Construction	1.1	0.00241975	0	0.00254382	1,302	0.00134761	211	0.00095891	0	0.00158244	614		
Industrial PIL-Excess/Vacant	0.77	0.00169382	0	0.00178067	0	0.00094333	0	0.00067124	14	0.00110771	78		
Industrial-Farmland	0.275	0.00060494	6	0.00063595	0	0.00033690	0	0.00023973	0	0.00039561	0		
Pipelines	0.7	0.00153984	1,143	0.00161879	539	0.00085757	51	0.00061022	349	0.00100701	3,970		
			<u>413,154</u>		<u>200,969</u>		<u>268,651</u>		<u>170,801</u>		<u>447,869</u>		

MUNICIPALITY OF HURON EAST - 2016 TAX RATES SCHEDULE D - SEAFORTH BIA TAX RATES 953

Tax Class	Seaforth Assessment
Commercial -Occupied	4,759,063
Industrial - Full, Large Full	184,500
Total	4,943,563
Revenue Required	\$ 14,680

NOTE: Total 2016 BIA Revenue Requirement is \$21,000.00

TAXATION	\$14,680
6 Minimum Flat Rates @ \$120.	720
7 Maximum Flat Rates @ \$800	5,600
	\$21,000

Revenue Required/Total Weighted Assessment = Tax Rate

Tax Class	Tax Rates
Commercial -Occupied	0.00296960 \$ 14,132
Industrial - Full, Large Full	0.00296960 \$ 548
	\$ 14,680

Note: The BIA code for 390-013-00200 has been deleted until the Municipality deals with the failed tax sale on this property

**MUNICIPALITY OF HURON EAST
2016 BUDGET**

Schedule "E" Continuity of Reserves

	Balance		2015		Balance		2016		Balance	
	31/12/14		Contributions	Utilization	31/12/15		Contributions	Utilization	31/12/16	
Restricted Reserves, Former Wards										
Brussels	\$ 3,892	\$	34		\$ 3,926					\$ 3,926
Grey	\$ 25,522	\$	225	\$ 250	\$ 25,497					\$ 25,497
McKillop	\$ 83,833	\$	738		\$ 84,571					\$ 84,571
Seaforth	\$ 161,169	\$	1,418		\$ 162,587					\$ 162,587
Tuckersmith	\$ 99,528	\$	876		\$ 100,404					\$ 100,404
	\$ 373,944	\$	3,291	\$ 250	\$ 376,985	\$	-	\$ -		\$ 376,985
Unrestricted Reserves										
Working Capital ¹	\$ 318,981	\$	163,948	\$ 1,107	\$ 481,822	\$	107,889			\$ 589,711
Equipment	\$ 11,480	\$	34,756	\$ 176,723	\$ (130,487)	\$	49,000			\$ (81,487)
Bridges	\$ 1,316,432	\$	341,010	\$ 334,073	\$ 1,323,369	\$	339,655	\$ 267,810		\$ 1,395,214
Parkland	\$ (985)	\$	5,607		\$ 4,622	\$	2,500	\$ 10,400		\$ (3,278)
	\$ 1,645,908	\$	545,321	\$ 511,903	\$ 1,679,326	\$	499,044	\$ 278,210		\$ 1,900,160
Restricted Reserves - Specific Functions										
BMG Recreation	\$ 91,060	\$	178	\$ 6,482	\$ 84,756			\$ 6,482		\$ 78,274
BMG Catering	\$ 59,993				\$ 59,993					\$ 59,993
Brussels Medical Dental	\$ 133,327				\$ 133,327					\$ 133,327
Brussels Homecoming	\$ 8,010	\$	76		\$ 8,086					\$ 8,086
Brussels Landfill (Morris)	\$ 9,641	\$	550		\$ 10,191					\$ 10,191
Brussels Water	\$ 15,686	\$	174,877		\$ 190,563	\$	129,673			\$ 320,236
Brussels Sewage	\$ 1,148,275	\$	98,658		\$ 1,246,933			\$ 439,025		\$ 807,908
Brucefield Water	\$ 141,115	\$	20,757		\$ 161,872	\$	21,188			\$ 183,060
Building Dept	\$ 200,000			\$ 32,457	\$ 167,543					\$ 167,543
Walton Landfill	\$ 203,573	\$	5,673		\$ 209,246					\$ 209,246
Grey/McKillop Waste Managen	\$ 52,135	\$	18,411		\$ 70,546	\$	8,809			\$ 79,355
Seaforth BIA	\$ 22,827				\$ 22,827					\$ 22,827
Seaforth Recreation ²	\$ 1,212,640	\$	501	\$ 59,210	\$ 1,153,931	\$	780	\$ 59,125		\$ 1,095,586
Seaforth/Egmondville Water	\$ 1,672,833	\$	318,932		\$ 1,991,765			\$ 377,964		\$ 1,613,801
Seaforth Sewage	\$ 979,371	\$	353,065		\$ 1,332,436	\$	286,656			\$ 1,619,092
Seaforth Waste Management	\$ 42,356			\$ 13,494	\$ 28,862			\$ 3,210		\$ 25,652
Seaforth Fire Area ²	\$ 146,973	\$	3,284	\$ 7,360	\$ 142,897	\$	5,842	\$ 7,360		\$ 141,379
Seaforth Victoria Park Bandshe	\$ 5,000			\$ 5,000	\$ -					\$ -
HE Health Centre	\$ 82,759	\$	42,290	\$ 75,000	\$ 50,049	\$	28,759			\$ 78,808
Brucefield Streetlights	\$ 901	\$	1,182		\$ 2,083	\$	2,350	\$ 4,433		\$ -
Brussels Streetlights	\$ -	\$	12,296		\$ 12,296	\$	16,950	\$ 29,246		\$ -
Cranbrook Streetlights	\$ -	\$	2,775		\$ 2,775	\$	1,925	\$ 4,700		\$ -
Dublin Streetlights	\$ -	\$	3,267		\$ 3,267					\$ 3,267
Egmondville Streetlights	\$ 19,119	\$	10,787		\$ 29,906	\$	8,810	\$ 38,716		\$ -
Ethel Streetlights	\$ -	\$	2,540		\$ 2,540	\$	3,150	\$ 5,690		\$ -
Harpurhey Streetlights	\$ 364	\$	2,329		\$ 2,693	\$	3,120	\$ 5,813		\$ -
Kippen Streetlights	\$ 319	\$	16,188		\$ 16,507	\$	1,575	\$ 18,082		\$ -
Molesworth Streetlights	\$ -	\$	1,268		\$ 1,268	\$	1,065	\$ 2,333		\$ -
Seaforth Streetlights	\$ -	\$	28,253		\$ 28,253	\$	60,000	\$ 88,253		\$ -
St Columban Streetlights	\$ -	\$	1,364		\$ 1,364	\$	175			\$ 1,539
Vanastra Streetlights	\$ 9,475	\$	23,103		\$ 32,578	\$	18,775	\$ 51,353		\$ -
Walton Streetlights	\$ -	\$	2,239		\$ 2,239	\$	2,875	\$ 5,114		\$ -
Vanastra Water	\$ 25,008	\$	6,518		\$ 31,526	\$	6,598			\$ 38,124
Vanastra Sewer	\$ -				\$ -					\$ -
Vanastra Waste Management	\$ 11,092	\$	2,746		\$ 13,838	\$	2,175			\$ 16,013
Tuckersmith Waste Manageme	\$ 65,550			\$ 12,040	\$ 53,510			\$ 14,700		\$ 38,810
Vanastra Recreation ³	\$ 1,424	\$	16,897		\$ 18,321					\$ 18,321
	\$ 6,360,826	\$	1,171,004	\$ 211,043	\$ 7,320,787	\$	611,250	\$ 1,161,599		\$ 6,770,438
Total, All Reserves	\$8,380,678	\$	1,719,616	\$ 723,196	\$9,377,098	\$	1,110,294	\$ 1,439,809		\$9,047,583

1 Reserves will be used to finance the construction of Huron East Health Centre. The Health Centre will return these reserves to the original level of \$1,234,812, plus \$800,000 in additional funds that was transferred to reserves on 2008/12/16 from the Investing in Ontario Fund. The Working Capital Reserve should end at a balance of \$ 2,034,812. In 2012, two Huron East Solar Panels were financed from this reserve. Principal (\$266,781) will be returned to reserves plus interest (interest placed in general fund revenues) June 2021. In 2012, the purchase of the BBCC was financed from this reserve. Principal of \$106,023 plus interest will be returned to this reserve by the end of 2022.

2 See Depreciation Notes
\$100,900 transferred to Equipment reserves in 2013 for the future purchase of a Seaforth Fire Area - rescue truck. - Transferred 120,000 to Seaforth Fire Area in 2014. Vibrancy Fund to replenish the cost of the Seaforth Rescue Truck to the Equipment Reserves. 2014 costs \$272,813 -22,151 (2015) - 49,000 (2016)

3 The balance of the Vanastra Recreation reserve is comprised of \$1,424 from the Harley reserve and \$16,897 from the building renovations fundraising reserve.

Revenue investment income is not shown as a budget amount and will be shown as actual amounts for 2015.

Municipality of Huron East - 2016 Policing

2016 Allocation - Appendix 1

Ward	Households ²	Base Cost Per Household ¹	Weighted Assessment
Seaforth	1,178	\$351	18.75%
Brussels	573	\$351	8.68%
Grey	766	\$351	21.90%
McKillop	487	\$351	19.57%
Tuckersmith	1,277	\$351	31.10%
	4,281		100.00%

	Seaforth	Brussels	Grey	McKillop	Tuckersmith	Total
Base Cost Per Household	\$413,154	\$200,969	\$268,652	\$170,801	\$447,869	\$1,501,445
Police Credits	0	0	0	0	0	\$0
	\$413,154	\$200,969	\$268,652	\$170,801	\$447,869	\$1,501,445

2015 Policing Allocation

	Seaforth	Brussels	Grey	McKillop	Tuckersmith	Total
Base Cost Per Household	\$359,695	\$174,975	\$225,691	\$149,789	\$404,360	\$1,314,510
Police Credits	-25,835	-12,567	-16,210	-10,758	-29,043	-\$94,413
	\$333,860	\$162,408	\$209,481	\$139,031	\$375,317	\$1,220,097

¹ In 2015 policing costs (Contract costs) are no longer a portion of our OMPF funding calculation so the previous costs allocation method was reviewed. The policing contract is currently billed out to municipalities based on household counts. To be consistent with the billing methodology the municipality will allocate the contract costs by household counts going forward.

² In 2016 Policing contract includes Commercial and Industrial properties in the household count

**THE CORPORATION
OF THE
MUNICIPALITY OF HURON EAST
BY-LAW NO. 24-2016**

Being a by-law for the purposes of levying and collecting rates for various purposes and to provide for the payment of taxes and to provide for penalty and interest.

WHEREAS Section 312 (1) of the Municipal Act, R.S.O., 2001 as amended defines a "general local municipality levy" to mean the amount the local municipality decided to raise in its budget for the year under section 290 of the Municipal Act, R.S.O., 2001 as amended, on all rateable property in the local municipality.

AND WHEREAS Section 312(2) of the Municipal Act, R.S.O., 2001 as amended provides that a local municipality shall, each year, pass a by-law levying a separate tax rate, as specified in the by-law, on the assessment in each property class in the local municipality rateable for local municipality purposes.

AND WHEREAS the County of Huron, under the provisions of Section 308, 311 and 312 of the Municipal Act, R.S.O., 2001 as amended has by By-law 2016-20 established a county tax levy and tax ratios for 2016.

AND WHEREAS the Minister of Finance, under the provisions of Ontario Regulation 400/98, under the Education Act R.S.O., 1990 as amended by Ontario Regulation 101/16, established education tax rates for 2016.

AND WHEREAS the Municipality of Huron East, under the provisions of Section 326 of the Municipal Act, R.S.O., 2001 has by By-law 38-2003 identified and prescribed special service areas for levying a special local municipal levy.

AND WHEREAS Section 342 and 345 of the Municipal Act, R.S.O., 2001 as amended, provides that a municipality may establish due dates, places where taxes may be paid and penalty rates for non-payment of taxes.

NOW THEREFORE the Council of the Corporation of the Municipality of Huron East enacts as follows:

1. That tax rates as per Schedule "A", "B" and "C" attached hereto shall be levied and charged in 2016.
2. Property taxes for individual properties shall be reduced by the amount collected on the interim tax billing pursuant to By-Law 13-2016 of the Corporation of the Municipality of Huron East. The final tax billing shall be due in two equal installments, being September 30th, 2016 and November 30th, 2016.
3. A penalty of one-and-one-quarter percent (1.25%) per month shall be added to each installment on the first day of default and on the first day of each month thereafter until the arrears of taxes are paid in full.
4. Payments on accounts will be applied to interest outstanding with the balance being applied to the taxes outstanding.
5. The collector may mail or cause the same to be mailed to the residence or place of business of such person indicated on the last revised assessment roll, a written or printed notice specifying the amount of taxes payable.
6. The notice to be mailed under this by-law shall contain the particulars provided for in this by-law and the information required to be entered in the Collector's roll under Section 340 of the Municipal Act R.S.O. 2001.

BY-LAW 24-2016

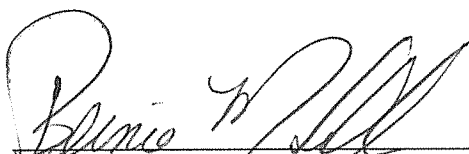
7. All taxes levied under this By-Law shall be payable into the hands of the Collector in accordance with the provisions of this By-Law. Taxes may be paid at the following locations with the municipality accepting no liability for service or collection charges:

Municipal Office, 72 Main Street, Seaforth
C.I.B.C., Seaforth, Brussels, Listowel
T-D Canada Trust, Seaforth
Libro Credit Union, Clinton, Exeter, Listowel

8. The Collector shall be authorized to accept part payment from time to time on account of any taxes due, and to give a receipt of such part payment, provided that acceptance of any such part payment shall not affect the collection of any percentage charge imposed and collectable under Section 3 of this by-law in respect of non-payment or late payment of any taxes or any installment of taxes.
9. Nothing in this by-law shall prevent the Collector from proceeding at any time with the collection of any tax, or any part thereof, in accordance with the provisions of the statutes and by-laws governing the collection of taxes.
10. In the event of any conflict between the provisions of this by-law and any other by-law, the provisions of this by-law shall prevail.
11. By-Law 13-2016 is hereby repealed.
12. This By-law shall come into force and take effect on the day of the final passing thereof.

READ a first and second time this 19th day of April 2016.

READ a third time and finally passed this 19th day of April 2016.


Bernie MacLellan, Mayor


Brad Knight, CAO/Clerk

The Corporation Of The Municipality Of Huron East

**Tax Rate Consolidation by Ward - Appendix 2
Schedule 'A' To By-Law 24-2016**

General Tax Rates

Tax Class	Code	Rate	Municipal	County	Education	Total
Residential	RT	1	0.00383241	0.00494144	0.00188000	0.01065385
Multi-Residential	MT	1.1	0.00421565	0.00543558	0.00188000	0.01153123
Farmlands	FT,R1	0.25	0.00095810	0.00123536	0.00047000	0.00266346
Managed Forests	TT	0.25	0.00095810	0.00123536	0.00047000	0.00266346
Managed Forests-PIL		0.25	0.00095810	0.00123536	0.00047000	0.00266346
Commercial Occupied	CT	1.1	0.00421565	0.00543558	0.01023614	0.01988737
Commercial PIL-Full	CF,CG,CH	1.1	0.00421565	0.00543558	0.01023614	0.01988737
Commercial Excess Land	CU	0.77	0.00295096	0.00380491	0.00716530	0.01392117
Commercial-Vacant Land	CX	0.77	0.00295096	0.00380491	0.00716530	0.01392117
Commercial PIL-Vacant Land	CZ	0.77	0.00295096	0.00380491	0.00716530	0.01392117
Commercial New Construction	XT	1.1	0.00421565	0.00543558	0.01023614	0.01988737
Industrial-Full, Large Full	IT,LT	1.1	0.00421565	0.00543558	0.01180000	0.02145123
Industrial PIL-Full	IP,ID,IH	1.1	0.00421565	0.00543558	0.01180000	0.02145123
Industrial-Excess & Vacant Land	IU & IX	0.77	0.00295096	0.00380491	0.00826000	0.01501587
Industrial - New Construction	JT	1.1	0.00421565	0.00543558	0.01180000	0.02145123
Industrial PIL-Excess/Vacant	IK,IJ	0.77	0.00295096	0.00380491	0.00826000	0.01501587
Industrial-Farmland	I1	0.275	0.00105391	0.00135890	0.00051700	0.00292981
Pipelines	PT	0.7	0.00268269	0.00345901	0.00442612	0.01056782

Special Rate Areas (Entire Wards - See Schedule "C")

Brussels	Seaforth	Grey	McKillop	Tuckersmith
0.00317559	0.00307828	0.00149002	0.00113666	0.00164736
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00079390	0.00076957	0.00037251	0.00028417	0.00041185
0.00079390	0.00076957	0.00037251	0.00028417	0.00041185
0.00079390	0.00076957	0.00037251	0.00028417	0.00041185
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00244520	0.00237028	0.00114732	0.00087523	0.00126847
0.00244520	0.00237028	0.00114732	0.00087523	0.00126847
0.00244520	0.00237028	0.00114732	0.00087523	0.00126847
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00244520	0.00237028	0.00114732	0.00087523	0.00126847
0.00349316	0.00338611	0.00163902	0.00125032	0.00181210
0.00244520	0.00237028	0.00114732	0.00087523	0.00126847
0.00087328	0.00084653	0.00040975	0.00031258	0.00045302
0.00222292	0.00215479	0.00104301	0.00079566	0.00115316

Tax Class	Code	Rate
Residential	RT	1
Multi-Residential	MT	1.1
Farmlands	FT,R1	0.25
Managed Forests	TT	0.25
Managed Forests-PIL		0.25
Commercial Occupied	CT	1.1
Commercial PIL-Full	CF,CG,CH	1.1
Commercial Excess Land	CU	0.77
Commercial-Vacant Land	CX	0.77
Commercial PIL-Vacant Land	CZ	0.77
Commercial New Construction	XT	1.1
Industrial-Full, Large Full	IT,LT	1.1
Industrial PIL-Full	IP,ID,IH	1.1
Industrial-Excess & Vacant Land	IU & IX	0.77
Industrial - New Construction	JT	1.1
Industrial PIL-Excess/Vacant	IK,IJ	0.77
Industrial-Farmland	I1	0.275
Pipelines	PT	0.7

Combined General County & Education/Special Rate Area Tax Rates by Ward

0.01382944	0.01373213	0.01214387	0.01179051	0.01230121
0.01502439	0.01491734	0.01317025	0.01278155	0.01334333
0.00345736	0.00343303	0.00303597	0.00294763	0.00307531
0.00345736	0.00343303	0.00303597	0.00294763	0.00307531
0.00345736	0.00343303	0.00303597	0.00294763	0.00307531
0.02338053	0.02327348	0.02152639	0.02113769	0.02169947
0.02338053	0.02327348	0.02152639	0.02113769	0.02169947
0.01636637	0.01629145	0.01506849	0.01479640	0.01518964
0.01636637	0.01629145	0.01506849	0.01479640	0.01518964
0.01636637	0.01629145	0.01506849	0.01479640	0.01518964
0.02338053	0.02327348	0.02152639	0.02113769	0.02169947
0.02494439	0.02483734	0.02309025	0.02270155	0.02326333
0.02494439	0.02483734	0.02309025	0.02270155	0.02326333
0.01746107	0.01738615	0.01616319	0.01589110	0.01628434
0.02494439	0.02483734	0.02309025	0.02270155	0.02326333
0.01746107	0.01738615	0.01616319	0.01589110	0.01628434
0.00380309	0.00377634	0.00333956	0.00324239	0.00338283
0.01279074	0.01272261	0.01161083	0.01136348	0.01172098

**THE CORPORATION OF THE MUNICIPALITY OF HURON EAST
SCHEDULE "B" TO BY-LAW 24-2016
SPECIAL AREA RATES - URBAN AREAS**

TAX CLASS	CODE	RATE	BRUCEFIELD LIGHTS	CRANBROOK LIGHTS	DUBLIN LIGHTS	EGMONDVILLE LIGHTS	BRIDGES LIGHTS	ETHEL LIGHTS	HARPURHEY LIGHTS	KIPPEN LIGHTS	MOLESWORTH LIGHTS	ST. COLUMBAN LIGHTS	WALTON LIGHTS	VANASTRA LIGHTS	VANASTRA SEWERS	SEAFORTH BIA
Residential	RT	1	0.00043072	0.00049906	0.00036889	0.00026686	0.00048833	0.00046056	0.00030455	0.00075049	0.00055922	0.00066153	0.00083183	0.00071443	0.00722475	
Multi-Residential	MT	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	
Farmlands	FT,R1	0.25	0.00010768	0.00012477	0.00009222	0.00006672	0.00012208	0.00011514	0.00007614	0.00018762	0.00013981	0.00016538	0.00020796	0.00017861	0.00180619	
Managed Forests	TT	0.25	0.00010768	0.00012477	0.00009222	0.00006672	0.00012208	0.00011514	0.00007614	0.00018762	0.00013981	0.00016538	0.00020796	0.00017861	0.00180619	
Managed Forests-PIL		0.25	0.00010768	0.00012477	0.00009222	0.00006672	0.00012208	0.00011514	0.00007614	0.00018762	0.00013981	0.00016538	0.00020796	0.00017861	0.00180619	
Commercial Occupied	CT	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	0.00296960
Commercial PIL-Full	CF,CG,CH	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	0.00296960
Commercial Excess Land	CU	0.77	0.00033165	0.00038428	0.00028405	0.00020548	0.00037601	0.00035463	0.00023450	0.00057788	0.00043060	0.00050938	0.00064051	0.00055011	0.00556306	0.00207872
Commercial-Vacant Land	CX	0.77	0.00033165	0.00038428	0.00028405	0.00020548	0.00037601	0.00035463	0.00023450	0.00057788	0.00043060	0.00050938	0.00064051	0.00055011	0.00556306	0.00207872
Commercial PIL-Vacant L	CZ	0.77	0.00033165	0.00038428	0.00028405	0.00020548	0.00037601	0.00035463	0.00023450	0.00057788	0.00043060	0.00050938	0.00064051	0.00055011	0.00556306	0.00207872
Commercial New Constructio	CI	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	
Industrial-Full, Large Full	IT,LT	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	0.00296960
Industrial PIL-Full	IP, ID, IH	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	0.00296960
Industrial-Excess & VacantLe	IU & IX	0.77	0.00033165	0.00038428	0.00028405	0.00020548	0.00037601	0.00035463	0.00023450	0.00057788	0.00043060	0.00050938	0.00064051	0.00055011	0.00556306	0.00207872
Industrial - New Construction	JT	1.1	0.00047379	0.00054897	0.00040578	0.00029355	0.00053716	0.00050662	0.00033501	0.00082554	0.00061514	0.00072768	0.00091501	0.00078587	0.00794723	
Industrial PIL-Excess/Vac.	IK, IJ	0.77	0.00033165	0.00038428	0.00028405	0.00020548	0.00037601	0.00035463	0.00023450	0.00057788	0.00043060	0.00050938	0.00064051	0.00055011	0.00556306	
Industrial-Farmland	I1	0.275	0.00011845	0.00013724	0.00010144	0.00007339	0.00013429	0.00012665	0.00008375	0.00020638	0.00015379	0.00018192	0.00022875	0.00019647	0.00198681	
Pipelines	PT	0.7	0.00030150	0.00034934	0.00025822	0.00018680	0.00034183	0.00032239	0.00021319	0.00052534	0.00039145	0.00046307	0.00058228	0.00050010	0.00505733	

THE CORPORATION OF THE MUNICIPALITY OF HURON EAST
 SCHEDULE "C" TO BY-LAW 24-2016
 GENERAL SRA

RATIO	RES/FARM	MULTI-RES	FARMLAND	MANAGED	MANAGED	COMM.OCC.	COMM.VAC.	IND.-FULL	INC.VAC.	PIPELINES					
	RT	MT	FT/R1	FORESTS	FOREST PIL	**COMM. PIL	COMM.EX.	**COMM.PIL	COMM.	** IND.-PIL	IND.EXC	** IND.PIL	IND.	PT	
	1	1.1	0.25	TT	0.25	0.25	1.1	0.77	0.77	0.275	1.1	0.77	0.77	0.275	0.7
WARD															
BRUSSELS															
Policing	0.00231256	0.00254382	0.00057814	0.00057814	0.00057814	0.00254382	0.00178067	0.00178067	0.00063595	0.00254382	0.00178067	0.00178067	0.00063595	0.00161879	
Waste Management	0.00057535	0.00063289	0.00014384	0.00014384	0.00014384	0.00063289	0.00044302	0.00044302	0.00015822	0.00063289	0.00044302	0.00044302	0.00015822	0.00040275	
Street Lighting	<u>0.00028768</u>	<u>0.00031645</u>	<u>0.00007192</u>	<u>0.00007192</u>	<u>0.00007192</u>	<u>0.00031645</u>	<u>0.00022151</u>	<u>0.00022151</u>	<u>0.00007911</u>	<u>0.00031645</u>	<u>0.00022151</u>	<u>0.00022151</u>	<u>0.00007911</u>	<u>0.00020138</u>	
TOTAL BRUSSELS	0.00317559	0.00349316	0.00079390	0.00079390	0.00079390	0.00349316	0.00244520	0.00244520	0.00087328	0.00349316	0.00244520	0.00244520	0.00087328	0.00222292	
SEAFORTH															
Policing	0.00219977	0.00241975	0.00054994	0.00054994	0.00054994	0.00241975	0.00169382	0.00169382	0.00060494	0.00241975	0.00169382	0.00169382	0.00060494	0.00153984	
Waste Management	0.00039932	0.00043925	0.00009983	0.00009983	0.00009983	0.00043925	0.00030748	0.00030748	0.00010981	0.00043925	0.00030748	0.00030748	0.00010981	0.00027952	
Street Lighting	<u>0.00047919</u>	<u>0.00052711</u>	<u>0.00011980</u>	<u>0.00011980</u>	<u>0.00011980</u>	<u>0.00052711</u>	<u>0.00036898</u>	<u>0.00036898</u>	<u>0.00013178</u>	<u>0.00052711</u>	<u>0.00036898</u>	<u>0.00036898</u>	<u>0.00013178</u>	<u>0.00033543</u>	
TOTAL SEAFORTH	0.00307828	0.00338611	0.00076957	0.00076957	0.00076957	0.00338611	0.00237028	0.00237028	0.00084653	0.00338611	0.00237028	0.00237028	0.00084653	0.00215479	
GREY															
Policing	0.00122510	0.00134761	0.00030628	0.00030628	0.00030628	0.00134761	0.00094333	0.00094333	0.00033690	0.00134761	0.00094333	0.00094333	0.00033690	0.00085757	
Waste Management	<u>0.00026492</u>	<u>0.00029141</u>	<u>0.00006623</u>	<u>0.00006623</u>	<u>0.00006623</u>	<u>0.00029141</u>	<u>0.00020399</u>	<u>0.00020399</u>	<u>0.00007285</u>	<u>0.00029141</u>	<u>0.00020399</u>	<u>0.00020399</u>	<u>0.00007285</u>	<u>0.00018544</u>	
TOTAL GREY	0.00149002	0.00163902	0.00037251	0.00037251	0.00037251	0.00163902	0.00114732	0.00114732	0.00040975	0.00163902	0.00114732	0.00114732	0.00040975	0.00104301	
MCKILLOP															
Policing	0.00087174	0.00095891	0.00021794	0.00021794	0.00021794	0.00095891	0.00067124	0.00067124	0.00023973	0.00095891	0.00067124	0.00067124	0.00023973	0.00061022	
Waste Management	<u>0.00026492</u>	<u>0.00029141</u>	<u>0.00006623</u>	<u>0.00006623</u>	<u>0.00006623</u>	<u>0.00029141</u>	<u>0.00020399</u>	<u>0.00020399</u>	<u>0.00007285</u>	<u>0.00029141</u>	<u>0.00020399</u>	<u>0.00020399</u>	<u>0.00007285</u>	<u>0.00018544</u>	
TOTAL MCKILLOP	0.00113666	0.00125032	0.00028417	0.00028417	0.00028417	0.00125032	0.00087523	0.00087523	0.00031258	0.00125032	0.00087523	0.00087523	0.00031258	0.00079566	
TUCKERSMITH															
Policing	0.00143858	0.00158244	0.00035965	0.00035965	0.00035965	0.00158244	0.00110771	0.00110771	0.00039561	0.00158244	0.00110771	0.00110771	0.00039561	0.00100701	
Waste Management	<u>0.00020878</u>	<u>0.00022966</u>	<u>0.00005220</u>	<u>0.00005220</u>	<u>0.00005220</u>	<u>0.00022966</u>	<u>0.00016076</u>	<u>0.00016076</u>	<u>0.00005741</u>	<u>0.00022966</u>	<u>0.00016076</u>	<u>0.00016076</u>	<u>0.00005741</u>	<u>0.00014615</u>	
TOTAL TUCKERSMITH	0.00164736	0.00181210	0.00041185	0.00041185	0.00041185	0.00181210	0.00126847	0.00126847	0.00045302	0.00181210	0.00126847	0.00126847	0.00045302	0.00115316	

** PIL included